

MEETING OF THE RTA BOARD OF DIRECTORS MAY 19, 2022

Welcome!

Meeting Starts at 9 a.m.

Meeting Agenda

@ RTAChicago.org/about-us/board-meetings

A large graphic on the right side of the slide. It features a blue-tinted image of the Chicago skyline, including the Willis Tower. Below the skyline, there are images of transit vehicles: a Metra train, a CTA bus, and a CTA rapid transit car. The word "MOVING YOU" is written in large, white, sans-serif capital letters across the middle of the graphic, with a reflection effect below it.

MOVING YOU

RTA BOARD OF DIRECTORS MEETING

1. CALL TO ORDER

Please feel free to listen to the meeting and view slides related to it here.

*The meeting agenda can be found at
www.rtachicago.org/about-us/board-meetings*

PLEDGE OF ALLEGIANCE



RTA BOARD OF DIRECTORS MEETING

2. ROLL CALL

3. APPROVAL OF MINUTES

4. PUBLIC COMMENT

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5. EXECUTIVE DIRECTOR'S REPORT



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Regional
Transportation
Authority



ATTEND A FOUR-PART WEBINAR SERIES

TRANSPORTATION TUESDAY

June 7

**Centering the
Transit-Dependent
– COVID-19's
impact on
Transit-Oriented
Development**

June 14

**Making the
Connection – How
the RTA's Interagency
Signage Program
Helps Solve a
Complex Regional
Problem**

June 21

**The Future of the
Curb – How Curb
Management
Strategies are
Changing and Who's
Leading the Charge**

June 28

**Accessing
Transportation Data
in the Chicagoland
Region – CMAP's
Data Hub and
the RTA's RTAMS
Website**

#TransportationTuesday

TODAY'S AGENDA



6. INFORMATION ITEMS

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6a. UPDATE ON THE ACTIVITIES OF THE RTA TRANSIT ACCESS CITIZENS' ADVISORY BOARD



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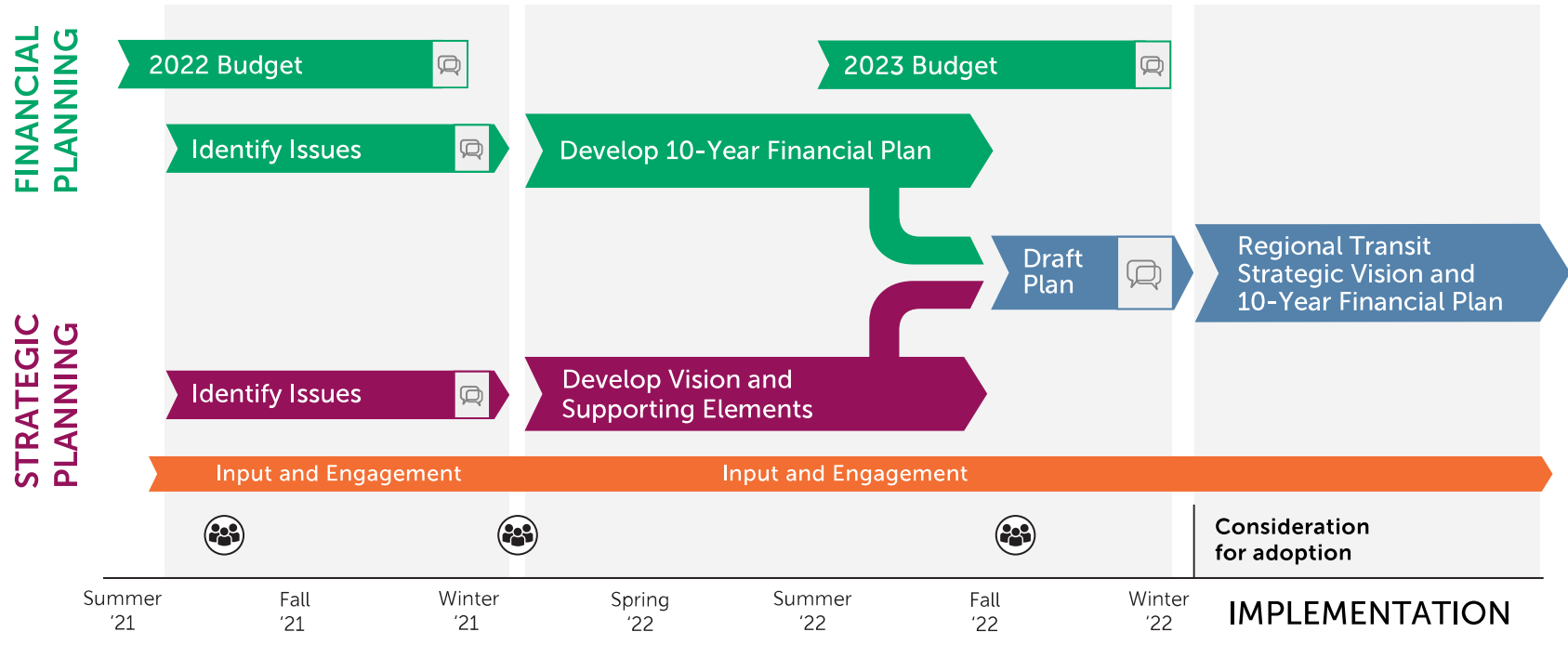
6b. STRATEGIC PLAN UPDATE

A large graphic on the right side of the slide. It features a blue-tinted image of the Chicago skyline, including the Willis Tower, with a reflection below it. Overlaid on the reflection are images of various transit vehicles: a Metra train, a CTA bus, and a CTA rapid transit car. The background has a faint grid pattern.

MOVING YOU

Regional Transit Strategic Plan Timeline

Collaborative development of a new strategic direction for the region's transit system will occur along three tracks and consist of multiple overlapping activities.



VISION

Safe, reliable, accessible public transportation that connects people to opportunity, advances equity, and combats climate change.

PRINCIPLES

- Equity
- Stewardship
- Committed to Change

OUTCOMES

Our transit system will be...

- Safe, accessible, reliable, and useful for riders
- In a state of good repair
- Financially stable

Our region will be...

- Connected
- Winning the fight against climate change
- Thriving

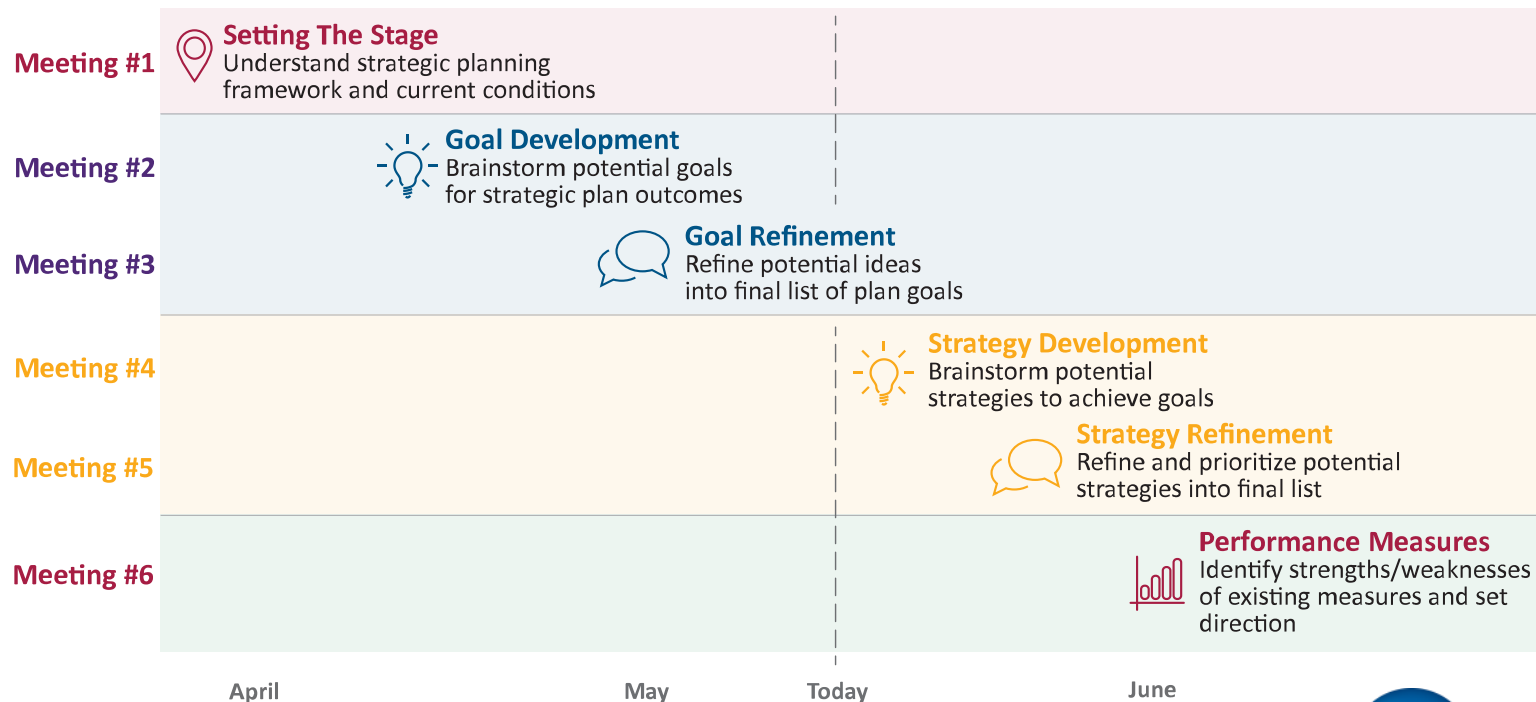
WORKING GROUPS

- Stakeholder Groups
 - Transit Service
 - Infrastructure Investment
 - Financial Responsibility
- Technical Groups
 - 10-Year Financial Plan
 - Priority Projects

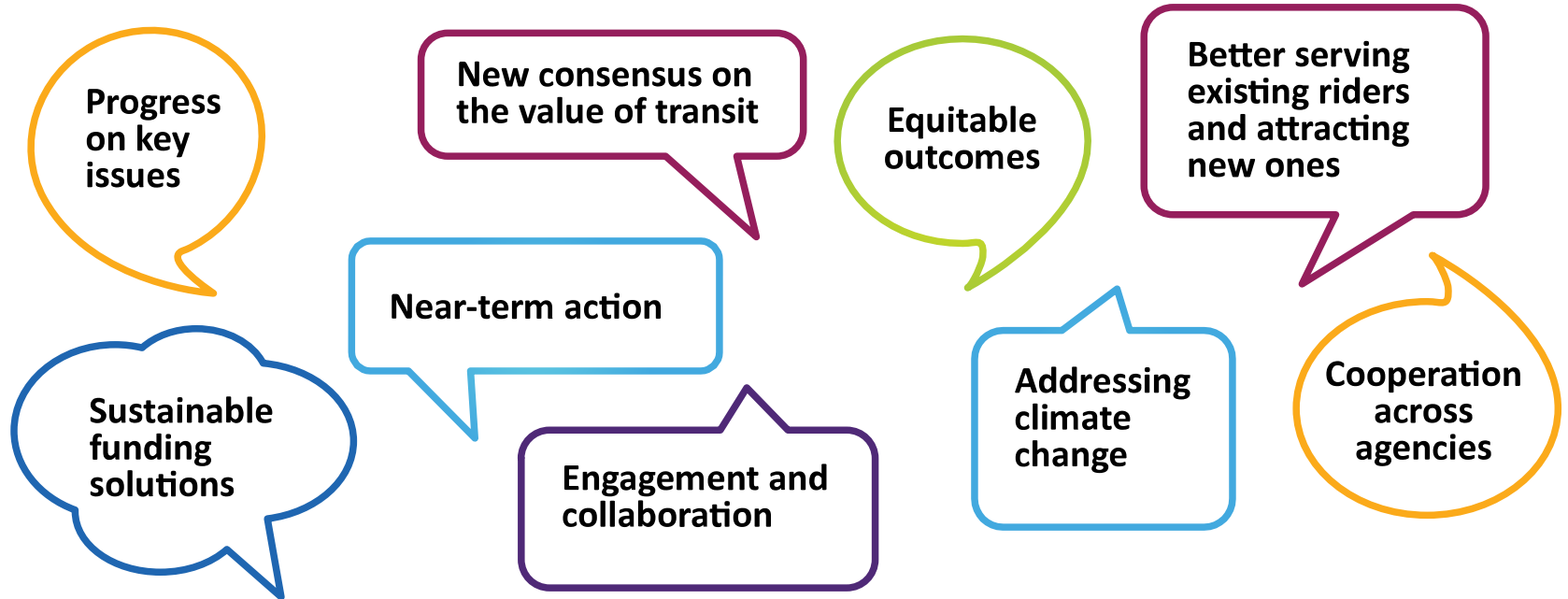
STAKEHOLDER GROUP MAKEUP

- More than 100 members representing 65+ organizations from all counties, City of Chicago, public, private, nonprofit, academic, advocates, and transit riders
- Diverse mix by race, age, ability, transit mode
- Compensating members who requested

STAKEHOLDER GROUP PROCESS



STAKEHOLDER GROUP HOPES



STAKEHOLDER GROUP CONCERNS



10-YEAR FINANCIAL PLAN TECHNICAL GROUP

- Experts from RTA, Service Boards, CMAP
- Meeting May – August
- Goals:
 - Predict longevity of federal relief funding
 - Establish “official” post-relief funding shortfall
 - Produce menu of options for re-achieving balance
 - Recommendations for permanent recovery ratio reform
- Coordinated with stakeholder groups

PRIORITY PROJECT TECHNICAL GROUP

- Experts from RTA, Service Boards, CMAP
- Meeting May – August
- Goals:
 - Determine criteria used to define and advance priority projects
 - Draft guidelines to be included in Strategic Plan
 - Create a list of high-level regional priorities
- Coordinated with stakeholder groups

THANK YOU!

6c. PRESENTATION OF QUARTERLY PERFORMANCE REPORT – FIRST QUARTER 2022



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An aerial photograph of Chicago, showing the city skyline in the background with numerous skyscrapers. In the foreground, there are elevated train tracks with several trains, including a silver commuter train and a red and blue train. The scene is set during the day with some clouds in the sky.

INVEST IN TRANSIT

The 2018-2023 Regional Transit Strategic Plan
for Chicago and Northeastern Illinois

An aerial photograph of an industrial area, likely a city's freight district. The foreground and middle ground are dominated by a complex network of railway tracks, some with freight cars. To the right, there are several large industrial buildings with flat roofs, some showing signs of wear or disrepair. In the background, a dense urban landscape with various buildings and greenery is visible under a clear blue sky. A large, semi-transparent purple circle is overlaid on the left side of the image, containing the number '1' and the text 'DELIVER VALUE ON OUR INVESTMENT'.

1

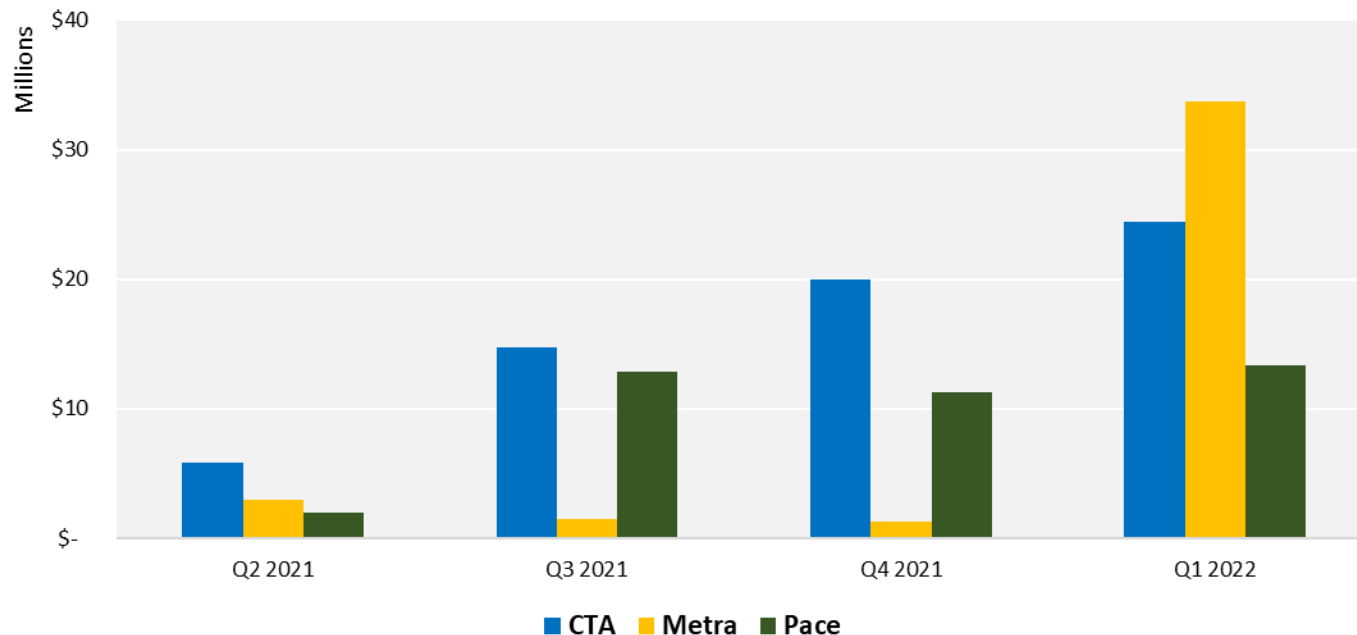
DELIVER
VALUE
ON OUR
INVESTMENT

Q1 2022 REGIONAL PERFORMANCE

Indicator/Measure	2022 Value	% Change	Trend
Annual Capital Funding	\$1,397,423,721	-33%	↓
Capital Expenditures	\$303,247,808	+24%	↑
Operating Cost per Passenger Trip	\$11.45	-33.6%	↓
Fare Revenue per Passenger Trip	\$1.52	+9.8%	↑

SPOTLIGHT: REBUILD IL BOND FUNDS

Rebuild Illinois Expenditure



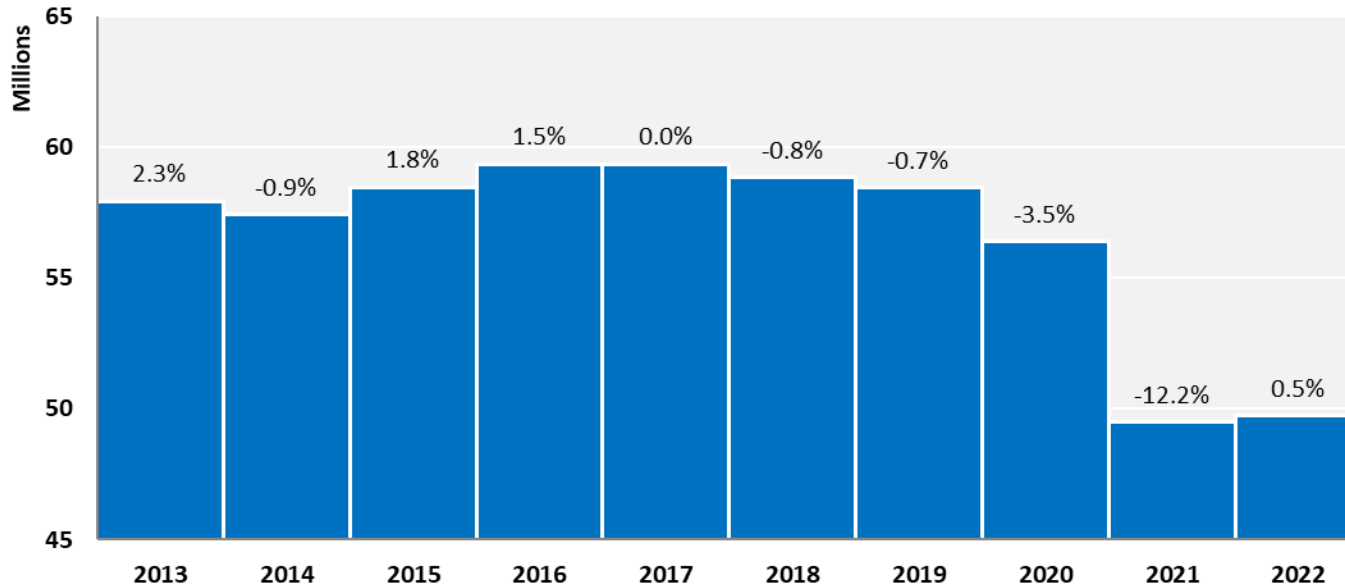
An aerial photograph of a transit station at dusk. A large green circular overlay is positioned on the left side of the image, containing the number '2' and the text 'BUILD ON THE STRENGTHS OF OUR NETWORK'. The background shows a train platform with a train, a bus stop with several buses, and a city street with buildings and trees in the distance.

2

BUILD ON THE
STRENGTHS
OF OUR
NETWORK

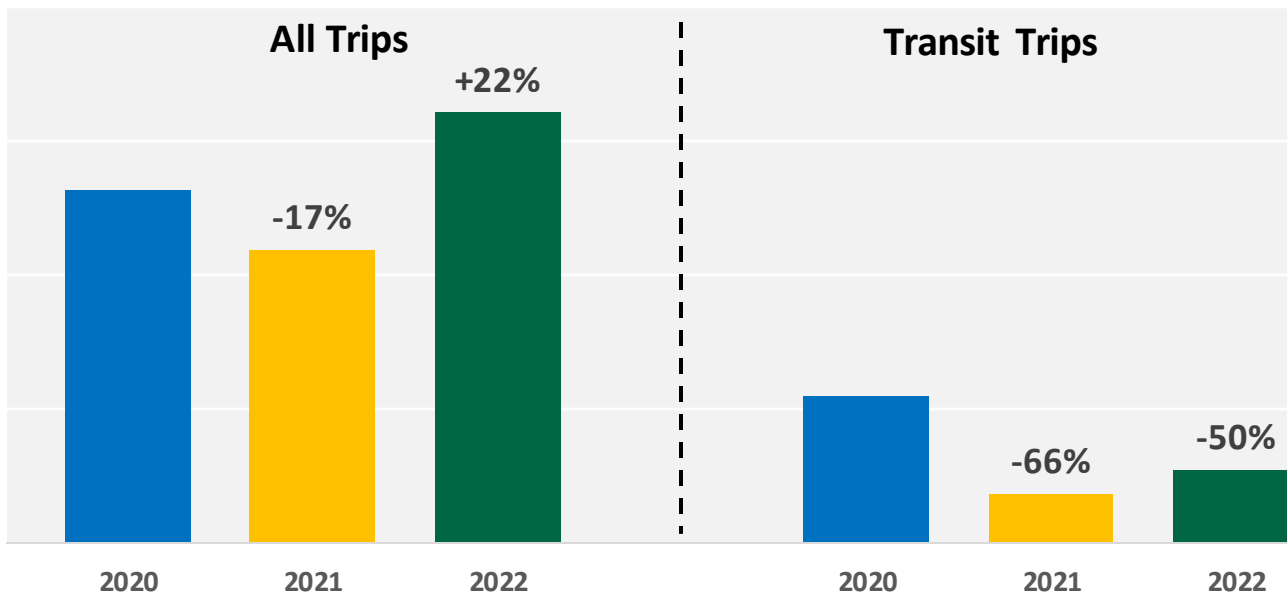
Q1 2022 REGIONAL PERFORMANCE

Q1 Regional Vehicle Revenue Miles
(2013 - 2022)



SPOTLIGHT: TRANSIT RECOVERY

All Trips v. Transit Trips



An aerial night photograph of a city. A large purple circle is overlaid on the left side of the image. Inside the circle, the number '3' is in a large white font, and the words 'STAY COMPETITIVE' are in a smaller white font. The background shows city lights, a highway with light trails, and a building with a curved, illuminated roof.

3

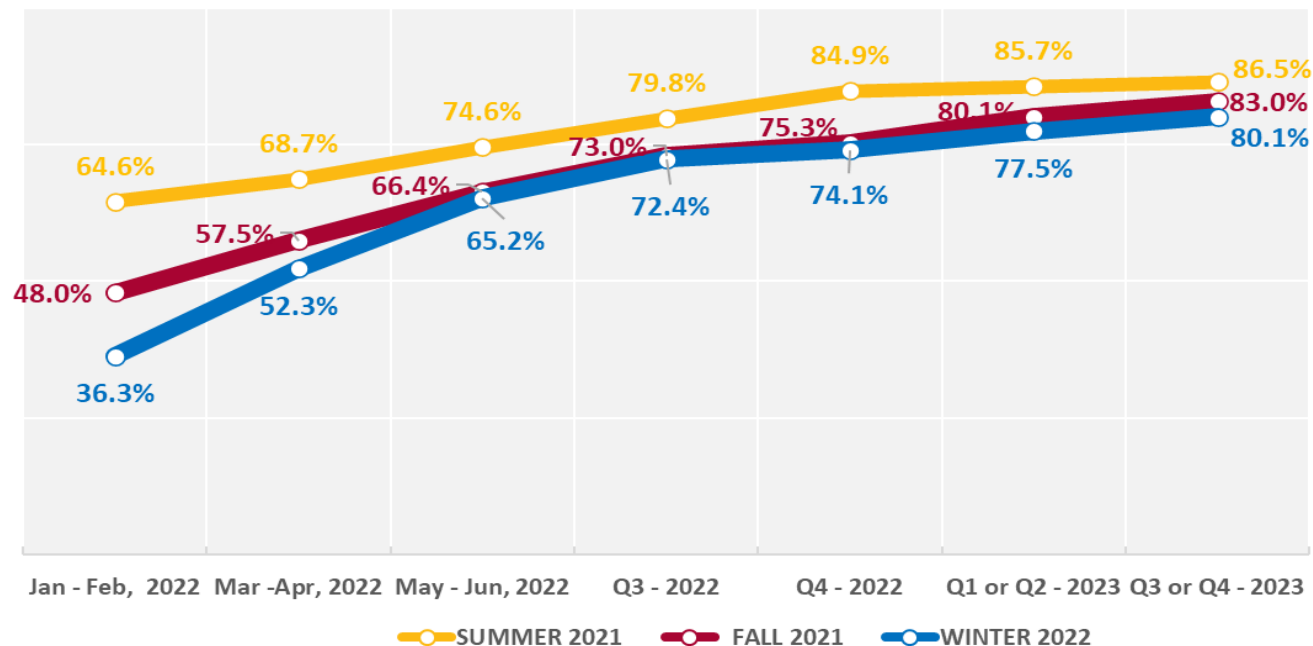
STAY
COMPETITIVE

Q1 2022 REGIONAL PERFORMANCE

Indicator/Measure		Value	Trend
Ridership		59,145,122	↑
Average speed		15.0 mph	↑
On-Time Performance	CTA Bus	81.7%	↑
	CTA Rail	53.0%	↓
	Metra	96.1%	↑
	Pace bus	N/A	

SPOTLIGHT: CUSTOMER PANEL SURVEY

EXPECTED RETURN TO TRANSIT
Cumulative Shares of Riders by Time Period



SUMMARY

- Rebuild Illinois bond funds programmed
- Transit use not rebounding as quickly as other modes
- Riders expect to return to transit in 2023

7. ACTION ITEMS



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7a. RESOLUTIONS CERTIFYING FINANCIAL RESULTS – FIRST QUARTER 2022



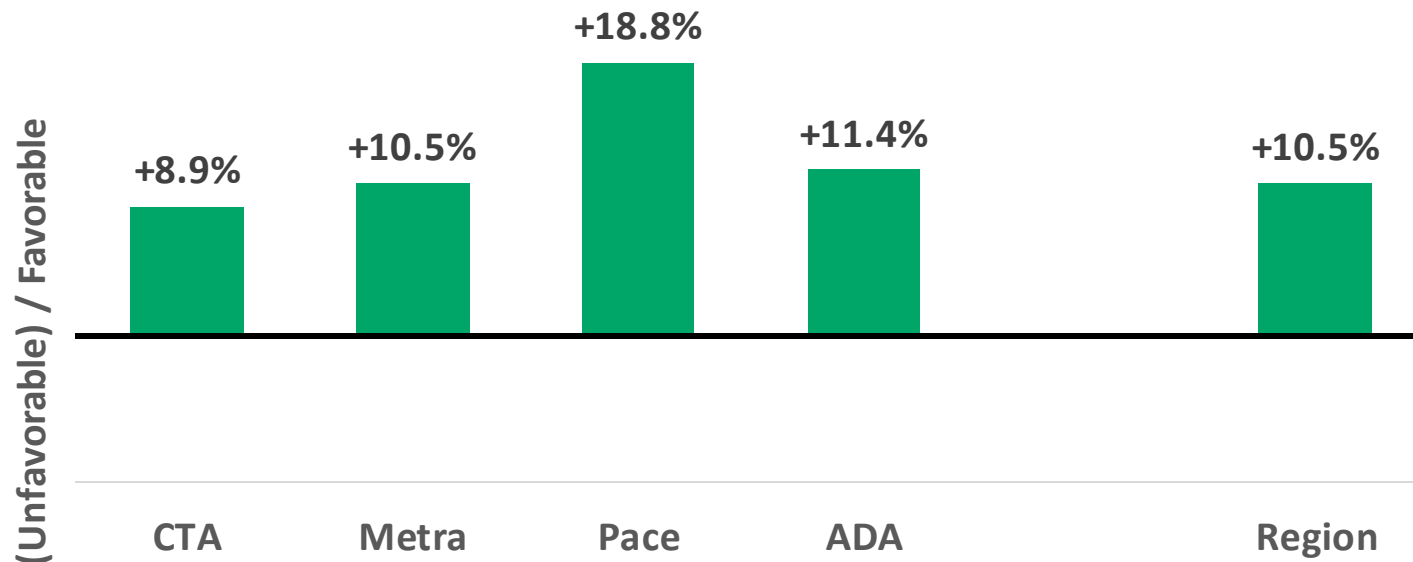
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CALCULATION OF OPERATING DEFICIT (CTA)

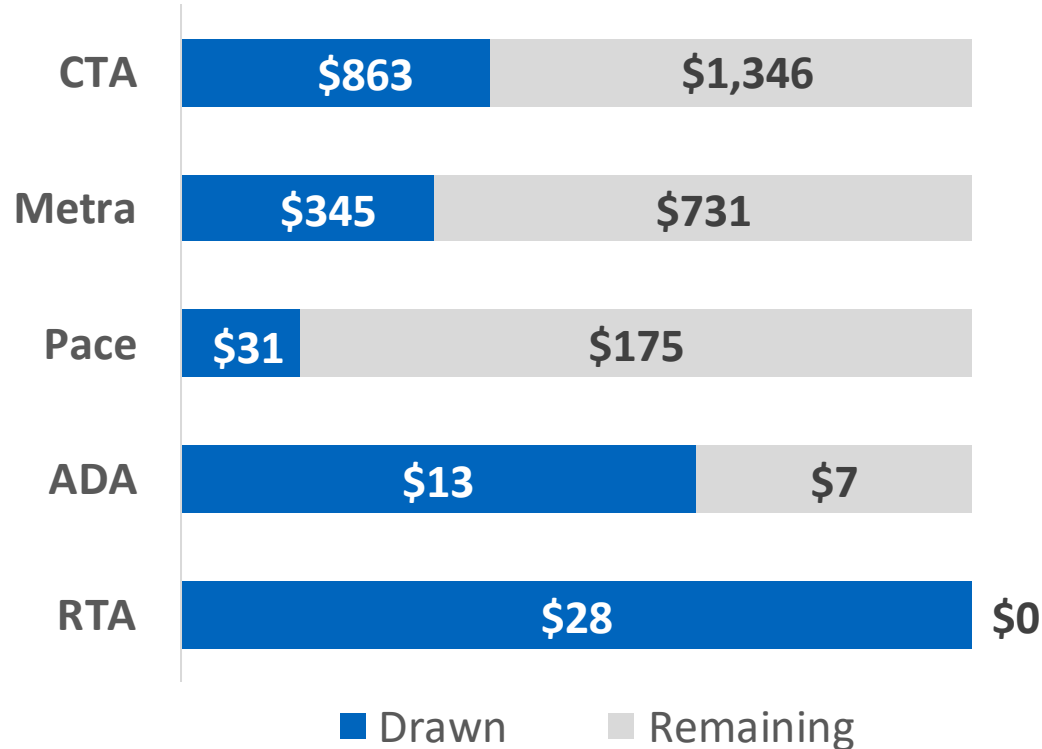
	Operating Revenue	—	Operating Expense	=	Operating Deficit
(thru March)					
Budget	\$78.9M	—	\$444.5M	=	-\$365.6M
Actual	\$78.3M	—	\$411.3M	=	<u>-\$333.0M</u>

Operating Deficit Variance From Budget: +\$32.6M or 8.9%

OPERATING DEFICIT VARIANCES FROM BUDGET – YTD THROUGH 1Q



RELIEF FUNDING DRAWN (IN MILLIONS)



**Region Total
Drawn = 36.2%**

**\$1.281B
of
\$3.540B**

FINANCE TERMS AND EQUATIONS

Operating Deficit = Operating Revenue – Operating Expense

- Also known as “Funding Requirement”
- Primary metric for quarterly certifications

Recovery Ratio = Operating Revenue / Operating Expense

- Types include “Farebox Recovery Ratio” and “Statutory Recovery Ratio”

Net Result = Operating Revenue + Public Funding – Operating Expense

- Also known as “Surplus / (Deficit)”

**7b.
ORDINANCE AMENDING THE 2022-
2024 REGIONAL AND SERVICE
BOARD OPERATING BUDGETS AND
FINANCIAL PLANS AND
ALLOCATING CARES ACT FUNDING
RELEASED BY SOUTHEASTERN
WISCONSIN**



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REASONS FOR BUDGET AMENDMENT

- Required by RTA Act, after April funding amendment
 - Incorporate increased RTA funding levels
 - Update federal relief funding projections
 - Opportunity to adjust ridership, revenue, and expense projections
- Provides updated base for 2023 budget development

2022 OPERATING EXPENSES (IN MILLIONS)

	2022 Previous	2022 Proposed	Change	% Change
CTA	\$1,746.8	\$1,713.6	(\$33.2)	-1.9%
Metra	900.0	900.0	---	---
Pace Suburban Service	272.6	276.3	3.7	+1.4%
ADA Paratransit	225.6	228.8	3.2	+1.4%
RTA Agency	46.6	46.6	---	---
Debt Service and JSIF	213.1	213.1	---	---
Total	\$3,404.7	\$3,378.4	(\$26.3)	-0.8%

RECOVERY RATIOS

	2022 Requirement	2022 As Budgeted
CTA	42.0%	50.6%
Metra	39.0%	48.1%
<u>Pace</u>	<u>17.0%</u>	<u>17.0%</u>
Region	37.0%	45.4%
Without federal relief funding:		22.4%

FEDERAL RELIEF FUNDING UTILIZED

(in millions)	Total Apportionment	Actual Drawdowns thru 2021	Budgeted Drawdowns 2022-2024	Projected to Remain after 2024
CTA	\$2,209.2	(\$785.9)	(\$1,114.8)	\$308.5
Metra	\$1,076.2	(\$292.9)	(\$586.2)	\$197.1
Pace	\$205.5	(\$26.7)	(\$121.8)	\$57.0
ADA*	\$20.0	(\$12.7)	(\$7.3)	-
RTA	\$28.8	(\$28.8)	-	-
Total	\$3,539.7	(\$1,147.0)	(\$1,830.1)	\$562.6

* Excludes \$0.7 million of CARES Act funding proposed in this ordinance



CARES ACT ALLOCATION

- \$741,649 of CARES Act funding released by SEWRPC
- Associated with Round Lake Beach UZA
- Recommend allocation to Pace for eligible suburban ADA Paratransit expenses

**7c.
ORDINANCE APPROVING
THE 2023 BUDGET CALL
FOR THE ANNUAL
OPERATING BUDGET,
TWO-YEAR FINANCIAL
PLAN, AND FIVE-YEAR
CAPITAL PROGRAM**



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BUDGET CALL - PURPOSE

- Defines budget and program development process
- Identifies requirements and sets budget calendar
- Conforms to budget criteria set in the RTA Act
- Supports the developing regional Strategic Plan



BUDGET CALL – KEY COMPONENTS

- Regional economic outlook
- Statement of revenues and expenses
- Operating statistics
- Recovery ratio calculations
- Federal funding utilization
- Capital program projects

NEW CONSIDERATIONS FOR 2023-27

- Developing new Strategic Plan in parallel
- Temporary recovery ratio relief only thru 2023
- Two-year Financial Plan now includes 2025
- Decreasing reliance on federal relief funding
- Earlier deadline for draft capital projects

2023-2027 CAPITAL PROGRAM CALL

- No major changes to the process or requirements
- Projects aligned with goals and requirements of Invest in Transit
- PAYGO and FTA formula funds allocated based on established performance-based capital allocation process for 2025 and beyond

BUDGET CALENDAR (MAY - OCT)

- May 19 Board Adoption of Budget Call
- Early July Release of Preparatory Funding Amounts
- Jul-Aug Operating Funding Amounts Working Sessions
- Jul 15 Service Board Submittals of Capital Funding Estimates
- Aug 5 Preliminary Capital Funding Amounts Released
- Sep 15 RTA Board Meeting / Statutory Date for Funding Amounts
- Oct 7 Early Deadline for Capital Projects Draft (Exhibit G)
- Oct 14 Deadline for main Service Board Submittals to RTA

BUDGET CALENDAR (OCT - DEC)

- Oct/Nov Service Board Budget & Capital Program Public Presentations
- Nov 15 Statutory Date for Service Board Adopted Budget Submissions
- Nov/Dec RTA Budget/Capital Program/Strategic Plan Public Hearings
- Nov 17 Service Boards Present Budgets at RTA Board Meeting
- Dec 15 Budget and Capital Program Considered for Adoption

**7d.
ORDINANCES AUTHORIZING THE
EXECUTION OF FEDERAL
FUNDING ALLOCATION
AGREEMENTS WITH
NORTHWESTERN INDIANA AND
SOUTHEASTERN WISCONSIN,
AND AMENDING THE 2022-2026
CAPITAL PROGRAM FUNDING**

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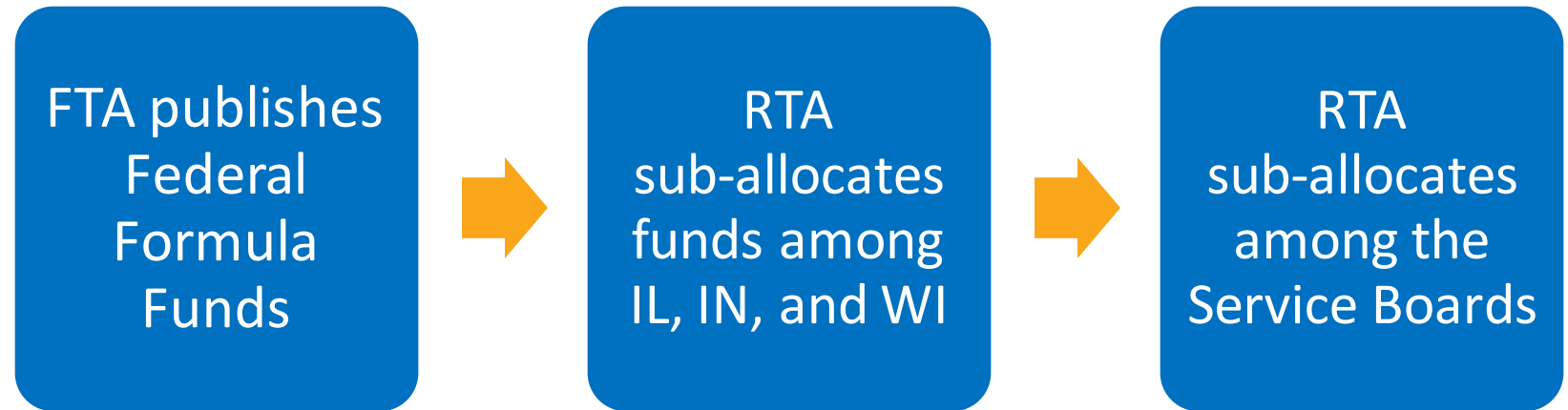
MAY AMENDMENT REQUESTS

- Requesting approval for 2 ordinances
 - Approving the Letters of Understanding with Northwestern Indiana and Southeastern Wisconsin
 - Approving the increase to the Capital Program due to increased funding from the Infrastructure Investment and Jobs Act

INFRASTRUCTURE INVESTMENT AND JOBS ACT (IIJA) SUMMARY

- Signed into law on November 15, 2021
- IIJA highlights for transportation
 - Safety
 - Modernization
 - Climate
 - Equity

ALLOCATIONS PROCESS



REGIONAL APPORTIONMENTS

State	Apportionment
Illinois (RTA)	\$ 728,835,302
Indiana	\$ 40,677,867
Wisconsin	\$ 259,590
Total Regional Allocation	\$ 769,772,759

Section 5310	Apportionment
Illinois (RTA)	\$ 9,596,324
Indiana	\$ 684,220
Wisconsin	\$ 34,000
Total Regional Allocation	\$ 10,314,545

SERVICE BOARD SUB-ALLOCATIONS

Service Board Capital	Apportionment
CTA	\$ 422,724,475
Metra	\$ 247,804,003
Pace	\$ 58,306,824
Total RTA	\$ 728,835,302

ORDINANCES

- Approval of the Letters of Understanding Agreements (LOUs) and the 2022 Attachments for each LOU
- Approval of the Amendment to the 2022-2026 Capital Program

7e.
**ORDINANCE AUTHORIZING
THE PURCHASE OF EXCESS
LIABILITY INSURANCE
POLICIES BY THE RTA'S LOSS
FINANCING PLAN / JOINT
SELF-INSURANCE FUND**



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RTA PENSION PLAN STRUCTURE

Participating Employers

- Metra, Pace, RTA (non-represented employees)

Administration

- Committee (2 representatives / employer)
- Board of Trustees (3 employees, 4 outside Trustees)

Support

- Actuary, Third Party Administrator, Outside Counsel, Investment Consultant

CURRENT PENSION PLAN BENEFITS

Non-contributory (no employee contribution)

Lifetime annuity (vests after 5 years of service)

Normal retirement Age: 65

Early Retirement Age: 55 (with 10 years of service)

“Rule of 85” applies

Some eligible for lump sum benefit

Prior Service Credit for former CTA employees

Beneficiary, Joint Survivor and “pop-up” options

PLAN FINANCES & PARTICIPATION

Contributions

- Employer contributions pro rata by compensation

Valuation

- 72.6% - 76.1% Funded as of January 1, 2021
- Conducted annually by actuaries
- 2022 valuation to be completed in August

Participants (as of January 1, 2021 Plan Valuation)

- 2600 Total
- 1156 Active
- 858 Active vested

TRANSPARENCY & FLEXIBILITY

SUMMARY OF AMENDMENTS

TRANSPARENCY

Open Meetings Act will apply to future meetings

- Pension Committee
- Pension Board of Trustees

Confidentiality will continue to be maintained where required & permitted by OMA

EVOLVING TALENT NEEDS

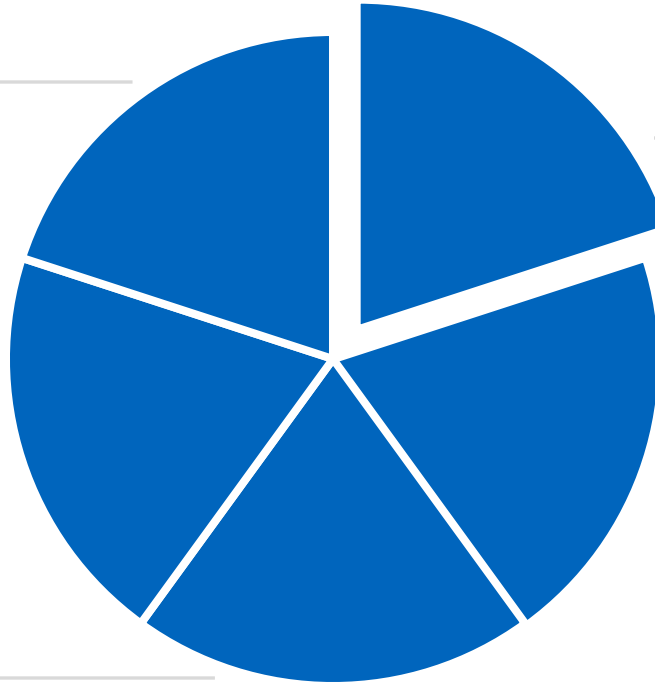
Remote Work

**COVID-19
Pandemic**

**Great
Resignation /
Contemplation**

**Changing
Ridership
Trends**

**New Service
Requirements**



PURCHASE OF SERVICE CREDIT

Cost neutral to Plan (all costs & fees borne by Participant)

Temporary 5-year window

New option available to already vested Participants

Cannot purchase to vest

Cannot purchase eligibility for lump sum payout

Payment plan permitted

Default= Participant receives actuarial value of payments made

PURCHASE OF SERVICE CREDIT

Cost to the Employee – Example:

- 55 years of age \$19,284 – cost to purchase 1 year of service
- 26 years of service \$52,016 – cost to purchase 2 years of service
- final salary \$100,000 at time of purchase \$72,646 – cost to purchase 3 years of service
\$108,035 – cost to purchase 4 years of service
\$128,918 – cost to purchase 5 years of service

(assumes future salary increases of 2.5% until projected eligibility for unreduced retirement)

Note that the years of Service Credit purchased in this scenario would count toward the employee's eligibility for the Rule of 85, but also in the ultimate calculation of the benefit the employee will receive.

BENEFIT CHOICE – PENSION / 401(k)

- Option of employer contribution – 401(k) or Pension
- Available to new employees
- Elective deferrals continue under existing plan
- 90 days to make irrevocable decision
- Pension structure/benefits unchanged

BENEFIT COMPARISON

	Vesting	Employer Contribution	Match	Employee Contribution	Portability	Investment Control	Risk
PENSION (DB)	~5 years	~14%*	N/A	None required or permitted	None (outside 3 employers)	Voice	Employer: Investment & Longevity
401(K) (DC)	3 years "Cliff"	6 – 8%	None required	Employee Choice up to IRS limit	Yes	Choice	Employee: Outliving Balance

*Average over employee's tenure; Varies actuarially

AMENDMENT RECAP

Increased Transparency

- Application of OMA

Competitive Recruitment & Retention

- Option of employer retirement contribution

Flexibility & Choice for Employees

- Purchase of Service Credit
- Option of employer retirement contribution

Cost Savings for Employers

- Option of employer retirement contribution
- Elimination of non-reciprocal Service Credit for former CTA employees

Process Improvements

- Clarification of Service Credit vis-à-vis normal retirement age and Long-Term Disability
- \$25 increase in non-employee Trustee stipend



7f. ORDINANCE AUTHORIZING AN AMENDMENT TO THE RTA PENSION PLAN

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7g. ORDINANCE AUTHORIZING A CONTRACT TO CONDUCT GRANT CLOSE-OUT AUDITS



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7h. ORDINANCE AUTHORIZING A CONTRACT FOR AERIAL PHOTOGRAPHY

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7i. APPROVAL OF TRAVEL EXPENSES REIMBURSEMENT(S)



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8. NEW BUSINESS



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NEXT MEETING AND ADJOURNMENT

The next meeting of the RTA Board of Directors is scheduled for Thursday, June 16, 2022. We will advise you of the location or virtual nature of this meeting as the date approaches and the status of the COVID-19 situation is updated.

STAY CONNECTED



RTAChicago.org



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