

MEETING OF THE RTA BOARD OF DIRECTORS NOVEMBER 18, 2021

Welcome!

Meeting Starts at 9 a.m.

Meeting Agenda

@ RTAChicago.org/about-us/board-meetings



MOVING YOU

RTA BOARD OF DIRECTORS MEETING

1. CALL TO ORDER

Please feel free to listen to the meeting and view slides related to it here.

*The meeting agenda can be found at
www.rtachicago.org/about-us/board-meetings*

PLEDGE OF ALLEGIANCE



RTA BOARD OF DIRECTORS MEETING

2. ROLL CALL

3. APPROVAL OF MINUTES

4. PUBLIC COMMENT

MOVING YOU

5. EXECUTIVE DIRECTOR'S REPORT



MOVING YOU

The background of the slide features a blue-toned image of the Chicago skyline, including the Willis Tower. Below the skyline, several public transportation vehicles are shown, including a Metra train, a CTA bus, and a CTA rapid transit car. The vehicles are arranged in a way that suggests movement and connectivity. The text 'MOVING YOU' is overlaid on the image in a large, white, sans-serif font.

GOVERNMENT AFFAIRS UPDATES

A photograph of the Illinois State Capitol building, a large, ornate, light-colored stone structure with a prominent central dome and classical columns. In the foreground, a bronze statue of a man in a suit stands on a tiered stone pedestal. The building is flanked by large, leafy green trees, and the sky is a clear, pale blue.

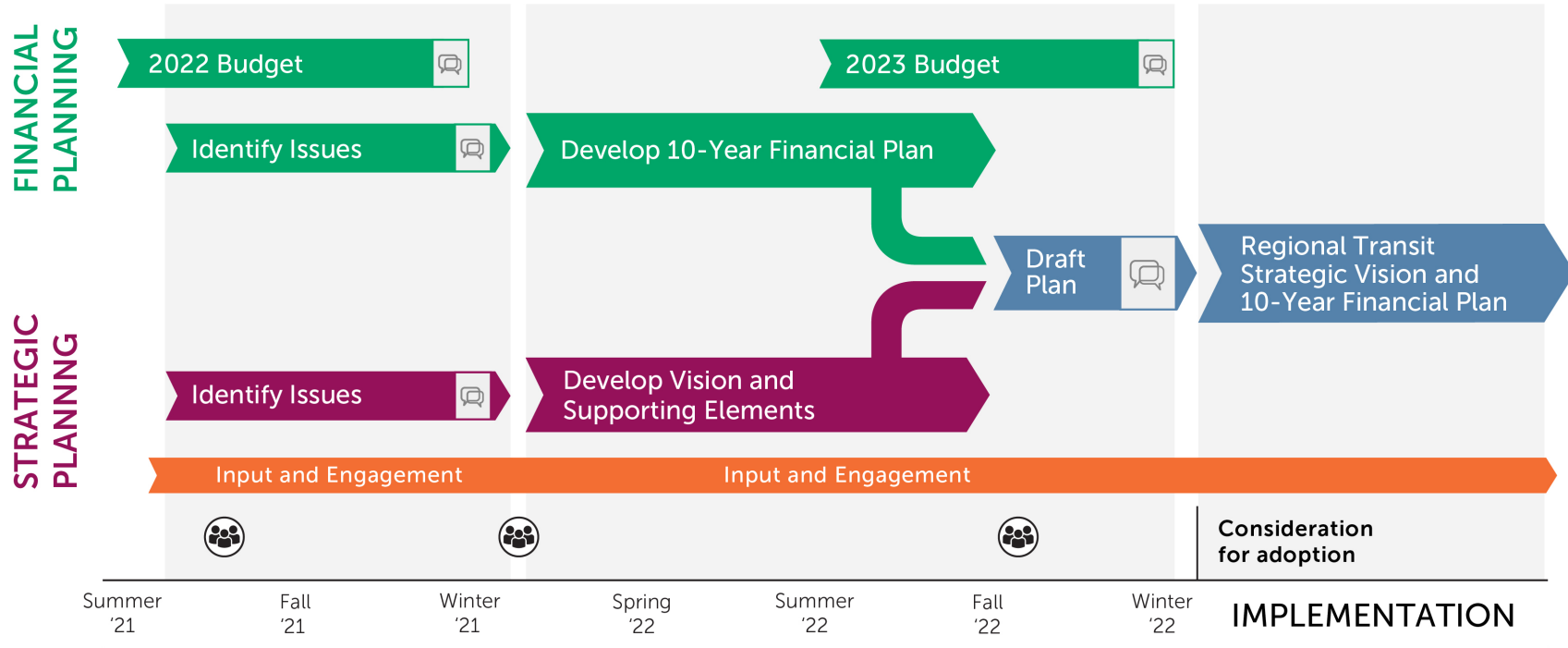
2022 COMMUNITY PLANNING PROGRAM: CALL FOR PROJECTS

- Call closed October 28, 2021
- 70 total applications – 15 RTA review
- Most frequent applications for TOD Plans and Corridor studies
- Priority to applicants from High and Very High need communities
- Project awards in Winter 2022



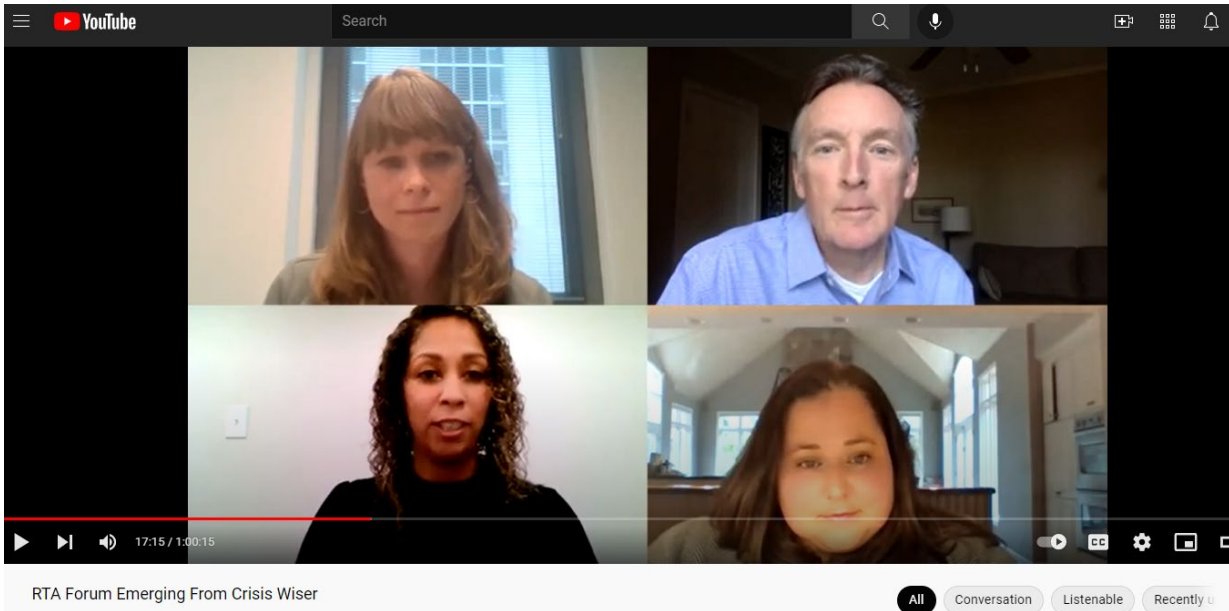
Regional Transit Strategic Plan Timeline

Collaborative development of a new strategic direction for the region's transit system will occur over three phases and consist of multiple overlapping activities.



ENGAGEMENT

Making a Plan

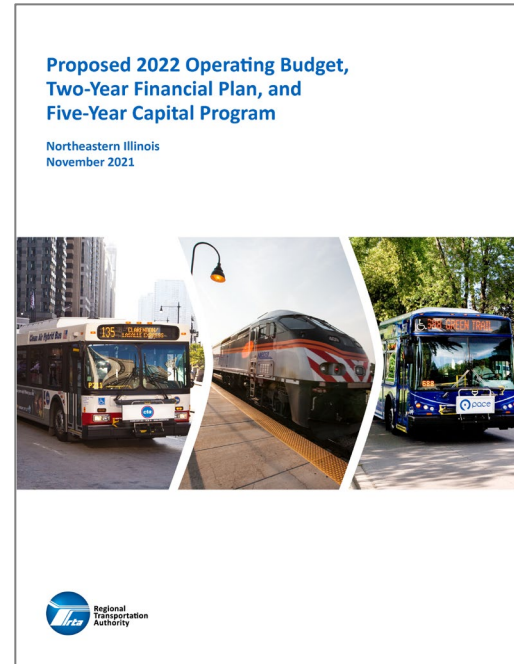


11/18/2021

Meeting of the RTA Board of Directors



PROPOSED RTA 2022 OPERATING BUDGET AND CAPITAL PROGRAM



TODAY'S AGENDA

A blurred high-speed train, possibly a Shinkansen, is crossing a steel bridge. In the foreground, a 'ONE WAY' sign with a right-pointing arrow is visible. The background shows a tall building with many windows. The scene is captured with a motion blur effect, suggesting speed.

6. INFORMATION ITEMS

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6a. PRESENTATIONS AND DISCUSSIONS OF 2022 AGENCY BUDGETS WITH CTA, METRA, PACE, AND RTA



MOVING YOU

2022 CTA BUDGET OVERVIEW: RTA BOARD BRIEFING

November 18, 2021



2022 Budget Highlights

- 2022 Operating Budget is \$1.7B
 - Requires \$455.5M of federal relief funds
 - \$299.3M CRRSA funds available
 - \$156.2M ARP funds required for 2022
- Federal government passed third round of relief funding for transit, ARP, providing \$1.5B to the region, of which CTA will receive \$912.1M
 - CTA is also applying for additional ARP discretionary funds
- The Covid-19 pandemic continues to impact public transportation
 - Ridership is expected to grow 28% in 2022
 - Average monthly ridership has grown 29% in 2021 compared to average monthly ridership for April - December 2020
 - Projecting ridership growth is difficult in such unsettled and uncertain times
 - Certain fare reductions proposed to incentivize ridership
- 2022-2026 Capital Improvement Program is \$3.5B
 - Does not include funding from recently passed Federal infrastructure bill

Federal Emergency Relief Funding Acts

CARES: Coronavirus Aid, Relief, and Economic Security Act

CRRSA: Coronavirus Response and Relief Supplemental Appropriations Act

ARP: American Rescue Plan Act

Changing Commuting Patterns Call for Revised Fare Structure

- **Ride!** Increase new/returning riders
 - Streamline Pay-per-use fares; **remove \$0.25 transfer fee**
- **Ride more!** Get existing riders to take additional rides on CTA
 - **Make the current pass promotions (1-day, 3-day, 7-day) permanent**
 - **Make 30-Day Pass more affordable and flexible**
 - Begin planning for future flexibility
- **Connect Seamlessly!** Reduce complicated inter-agency fare policies
 - **Integrate all passes with Pace (requires Pace agreement)**
 - **Modernize Metra Link-up and lower price (requires Metra and Pace agreement)**

Lower fares are arriving shortly!





Key fare & ticket changes

Fare type	Old fare	New fare
1-Day CTA Pass/ticket	\$10	✓ \$5
3-Day CTA Pass/ticket	\$20	✓ \$15
7-Day CTA Pass	\$28	✓ \$20
7-Day CTA/Pace Pass	\$33	✓ \$25
30-Day CTA/Pace Pass	\$105	✓ \$75
Transfers		
Up to 2 additional rides within 2 hours of paying a regular fare	25¢ full 15¢ reduced	✓ FREE! ✓ FREE!

*Fares are proposed for 2022 CTA budget and subject to Chicago Transit Board approval. Find complete details—including other improvements—and learn more at transitchicago.com.

2022 Budget Initiatives – Customer Experience

- Maintaining full service
- Implementing additional fare reductions
- Providing for additional security
- Improving cleanliness and security through the Refresh & Renew program at 125 rail stations
- Continuing focus on pandemic safety measures
 - Enhancing best-in-class cleaning regimens with new tools, such as electrostatic sprayers for vehicles, and cleaning SWAT teams
 - Supplying hand sanitizer and free masks throughout the system
 - Providing travel healthy kits to CTA customers
- Developing real time and projected passenger crowding dashboard
- Creating customer engagement pilots



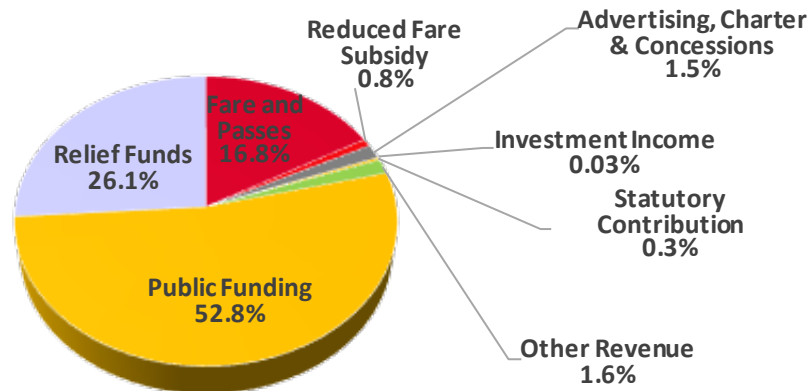
2022 Budget Initiatives – Workforce Development

- No employee layoffs despite ridership currently at 50% of pre-pandemic levels
- 2nd Chance is a nationally recognized program that has employed 1500 people with 400 securing permanent employment with CTA
- Building off the success of the RPM program for Workforce Partnerships and Building Small Businesses Initiatives, CTA is rolling the program out for future capital projects. Current results from RPM:
 - RPM Workforce Partnerships has hosted 300 individuals and trained over 200
 - Building small business has assisted over 20 firms and secured over \$5.6M
 - Through September, over \$6.5M in wages have been paid to workers from economically disadvantaged communities
 - 71 DBE firms have been used to date, 25 of them new to working with CTA
- Provide approximately 300 internship opportunities in 2021 for college and high school students
- Building a CTA training facility, and modern control center, which will be first-of-its-kind for the agency
- Creating two new Offices to focus on innovation and equity and inclusion
 - Office of Innovation provides policy, research, and project management resources for innovative technology implementations, pilots, or proof of concepts across the agency
 - Office of Equity and Inclusion focuses on internal equity initiatives as well as outreach and inclusion efforts with external organizations and communities

Fare Revenues Expected to Grow 18% Compared to 2021 Budget

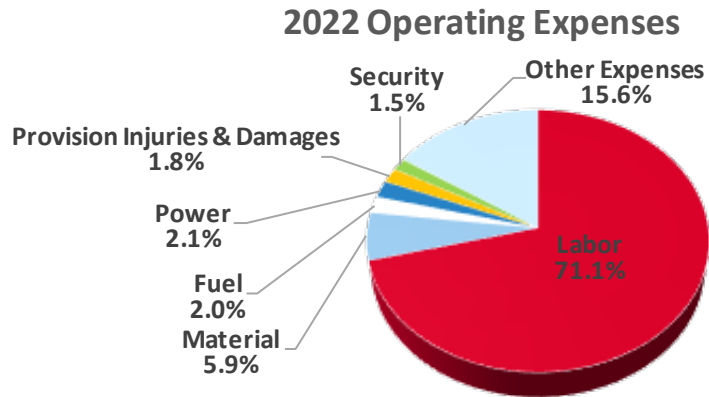
- 2022 Total Operating Revenue is \$1.3B, excluding federal relief funds
 - Expect to carryover \$299.3M of CRRSA funds into 2022 and requires \$156.2M of ARP funds
 - Farebox revenue estimated to be 50% of 2019 pre-pandemic level
 - Non-Farebox Revenue excludes ride-hailing fee revenues from the City of Chicago
 - Public Funding is expected to increase 13% over 2019 due to
 - Increased sales tax includes the capture of online sales taxes
 - Restoration of the 5% PTF cut by State of Illinois
- Without federal relief, System Generated Revenue is 21% of Total Expenses, significantly below the required recovery ratio of 54.75%

2022 Operating Revenue

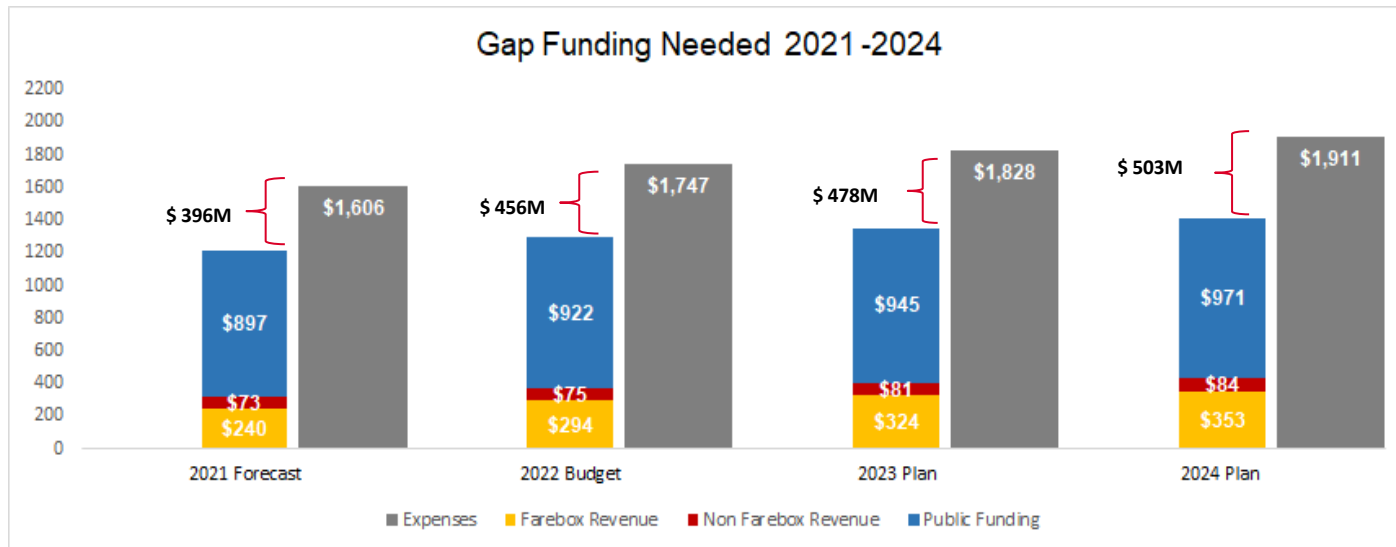


Expenses Expected to Grow 6.2% Compared to 2021 Budget

- Labor is projected to increase 6.2%
 - Increased labor costs reflect the impact of the pandemic on staffing levels, overtime, absenteeism, extra cleaning and the residual impact on fringe expenses, including healthcare
- Material expense increase is driven by higher number of parts which are out of warranty
- Security Services increase reflects the cost of additional security hours
- Contractual Services increased costs are driven by software and equipment upgrades no longer eligible for capital funding and contract escalation
- CTA continues to aggressively manage its budget through restricting hiring on certain vacant positions, locking in fuel and power costs at historically low market prices, providing budget certainty and aligning capital uses with capital funding sources
- CTA has identified over \$168M of budget efficiencies since 2015
 - CTA has also achieved \$330M of budget efficiencies since 2011



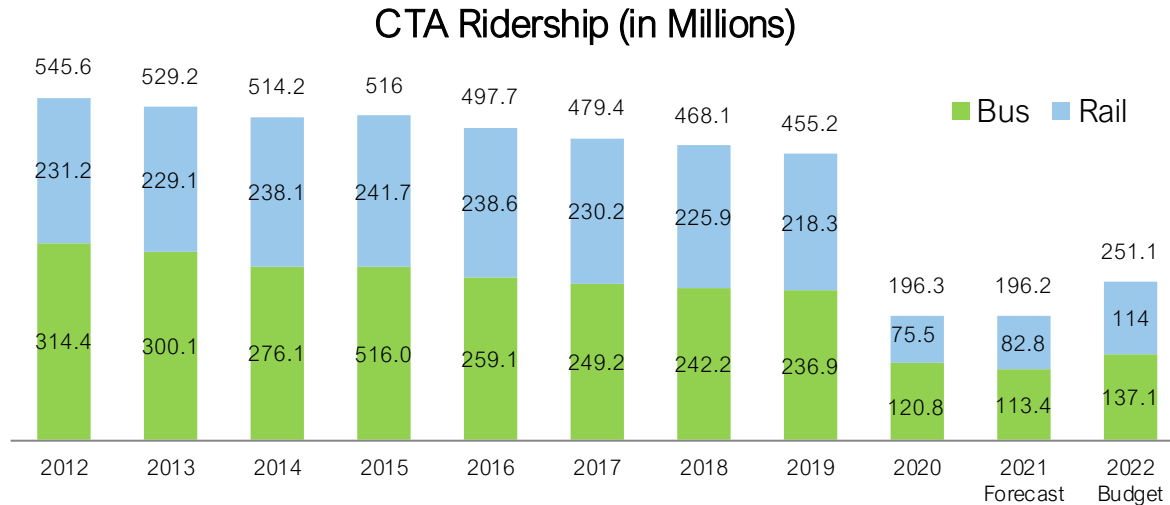
\$1.4B Budget Gap for 2022-2024 Before Federal Relief Funds



- Federal stimulus funding is critical to close the gap
 - 2021 Budget is expected to exhaust CARES funds and use \$62M of CRRSA funds, leaving \$299M to carryover into 2022
 - 2022-2024 will require \$1.14B of ARP funds
- Additional funding will be needed once relief funds are no longer available
- Ridership is expected to be significantly below 2019 levels through at least 2024
 - Ridership is expected to be 55%, 60% and 65% of 2019 levels in 2022, 2023 and 2024 respectively
- Recovery ratio reform is necessary
 - Public Funding accounts for 70% of total operating revenue over next three years

2022 Budgeted Ridership Is 55% Of 2019

- Rate of rebound is slower than initially anticipated due to continued COVID-19 outbreaks, work from home policies and changing behavior
- CTA's ridership peaked in 2012 and has dropped each year since, resulting in a net loss of 17% or 90.4M rides from 2012-2019
- Ridership was 29% of 2019 levels between April and December 2020 and has grown to approximately 50% of 2019 currently
- 2021 ridership shows signs of rebounding
 - Projected to finish 2021 at 43% of 2019 ridership
- 2022 ridership is expected to grow 28% compared to 2021

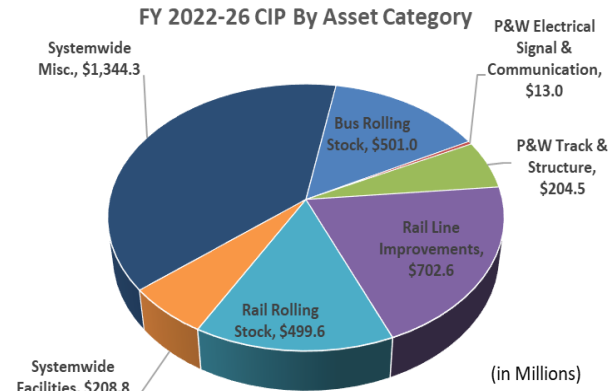
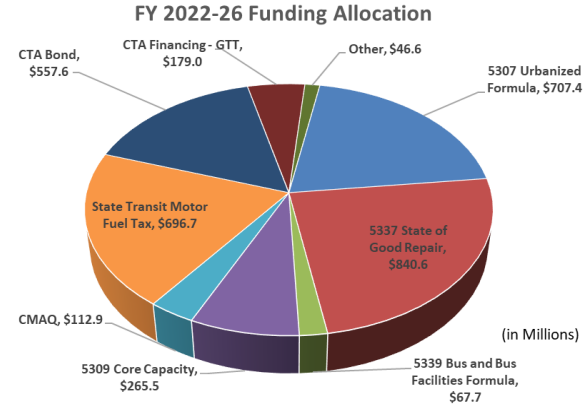


2022-2026 CAPITAL IMPROVEMENT PROGRAM



2022-2026 CAPITAL IMPROVEMENT PROGRAM

- **Program Size**
 - 2022-2026 CIP is \$3.5B
 - Significant additional funding will be provided from the new Federal infrastructure bill
- **Funding Sources**
 - The largest source of funding is federal funds - \$2.0B
 - State Motor Fuel Tax funding - \$696.7M
 - CTA plans to issue \$737M in bonds
 - \$248M – Capital SOGR Projects
 - \$310M – Red Line Extension
 - \$179M – Ground Transportation Projects
- **Types of Projects Funded**
 - Major Rail Line Projects (RPM, & RLE)
 - All Stations Accessibility Program
 - Bus and Rail Fleet Modernization
 - Begin Transition to Electrification of Bus Routes – Buses and Charging Infrastructure
 - New Control Center and Training Facility
 - Bus Priority Zones
 - State of Good Repair Projects



Red Purple Modernization (RPM) \$2.1B

RPM Phase One is a \$2.1B project that will improve capacity, travel time, ride quality and safety on one of CTA's highest ridership corridors. Phase One include three major components:

- Red Purple Bypass Bridge
- Lawrence, Argyle, Berwyn, and Bryn Mawr Stations and adjacent track structure
- New Signal System between Belmont and Howard Station.

Future phases of RPM are in the planning stage.

Project Status:

- D/B Contract Award -12/2018
- Bypass Bridge complete 2021 and adjacent structure north of Belmont by early 2022.
- Lawrence to Bryn Mawr area construction of four stations and reconstruction of 6 miles of track, structure, and viaducts to begin in 2022 through 2024.
- Corridor Signal testing continues, installation of new signal system on 23 miles of track to be completed in 2024
- Project complete 2025



Red Line Extension (RLE) \$2.3B

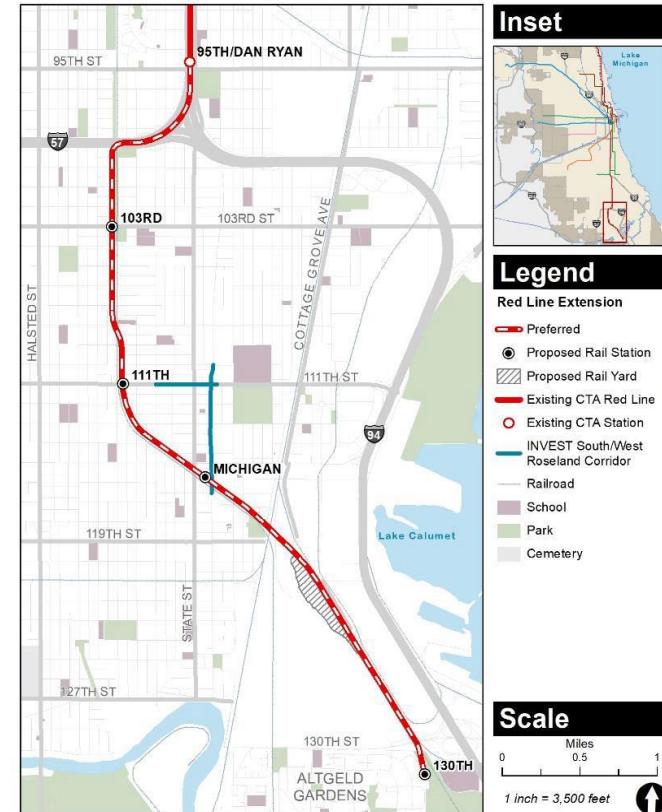
RLE's total project cost is estimated at \$2.3B; current CIP funds of \$358M represent the final allotment for the Project Development Phase. In total \$415M is dedicated for this phase of project.

Project Description:

- 5.6-mile heavy rail transit line extension from the 95th Street Terminal to 130th Street
- Four new stations at 103rd Street, 111th Street, Michigan Avenue, and 130th Street
- Park & Ride and bus connections at each station
- Train storage yard and maintenance facility at 120th Street
- Structure is elevated from 95th to 119th Street, then at-grade from 119th to 130th Street

Project Status:

- Preferred alignment and public outreach completed
- Awarded Program Management Contract
- Hired a Project Engineering Consultant to complete the Final EIS and PE work
- Awarded a contract for RLE Transit Supportive Development Plan
- Publish Supplemental EA in Q1 2022
- Anticipate entry into Project Engineering Phase Q4 2022

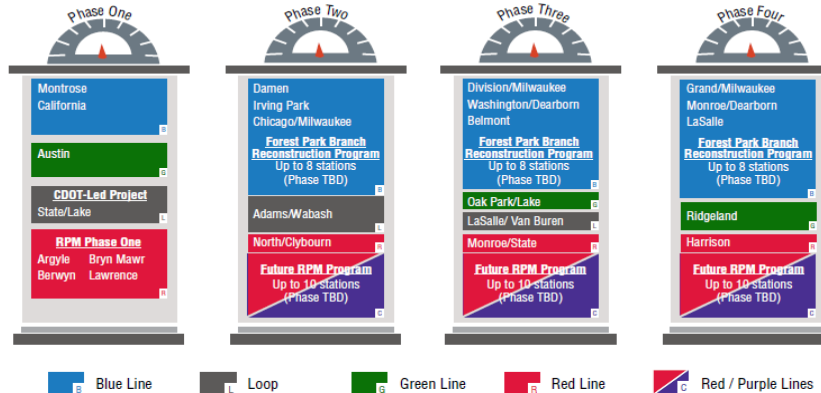


ALL STATIONS ACCESSIBILITY PLAN (ASAP)

- Comprehensive 20 Yr. Program to make All Stations vertically accessible
 - Remaining 42 of 145 stations to be made accessible
- Phase One of the Plan includes 9 stations to be made fully accessible
 - Four Red Line Stations that include Lawrence, Argyle, Berwyn, and Bryn Mawr will be reconstructed and made fully accessible as a part of the RPM project investment \$2.2B.
 - Austin Green Line Station - \$25.8M
 - California Blue Line Station - \$30.3M
 - Montrose Blue Line Station - \$17.0M
 - State/Lake Elevated Station (CDOT Managed) - \$60.0M
 - Racine Blue Line Station - \$32.9M
 - Elevator Replacement Program replace/rehab up to 20 elevators - \$20.3M

► Twenty-year implementation strategy**

“With Phase One Underway the Long Term Implementation is Planned for in Multiple Phases”



BUS & RAIL FLEET MODERNIZATION

- Bus Rolling Stock
 - Purchase 600 new Standard Buses
 - Electric Buses
 - Mid-life overhaul of 100 Artic buses (4300 Series)
 - Life Extending Overhaul on 430 Standard New Flyer buses.
 - Capital Maintenance Program
- Rail Rolling Stock
 - Purchase 656 New 7000 Series Rail Cars
 - Quarter-Life Overhaul 5000-Series rail cars Capital Maintenance Program
 - Purchase Four Diesel Locomotives



ICE FUNDED PROJECTS

Initiative	Description	Amount
Refresh and Renew	Rail station improvements	\$4,431,000
Covid-19 Rapid Response Flexible Service	Reallocating bus service during the pandemic to meet rapidly developing bus ridership needs	\$1,100,000
Safety Management System Implementation	Professional services for project management, safety promotion, culture change initiatives and hazard registration system	\$650,000
<i>When You're Ready, We're Ready</i>	Marketing campaign to welcome riders to public transit	\$250,000
Substance Abuse Management Application	Cloud based software to record Drug and Alcohol specimen results	\$250,000
GIS Strategic Plan	Upgrade ESRI tool to provide accurate data on ridership demographic information to inform ridership recovery efforts	\$125,000
Total		\$6,806,000





Metra 2020 Operating and Capital Program and Budget

Nov. 18, 2021

Presented By Jim Derwinski, CEO/Executive Director

Metra 2022 Budget Highlights

The \$900 million operating budget:

- Includes no fare increase
- Funds the restoration of service to pre-pandemic levels (from about 80 percent)
- Assumes ridership will start 2022 at 25% of pre-COVID ridership and finish at 35%
- Uses **\$294.8 million** in federal relief funding to cover the loss of fare revenue
- Meets a recovery ratio of 52.8%
- Promotes equity and diversity

The \$260.9 million capital budget:

- Continues significant investment in railcars, locomotives, bridges and stations



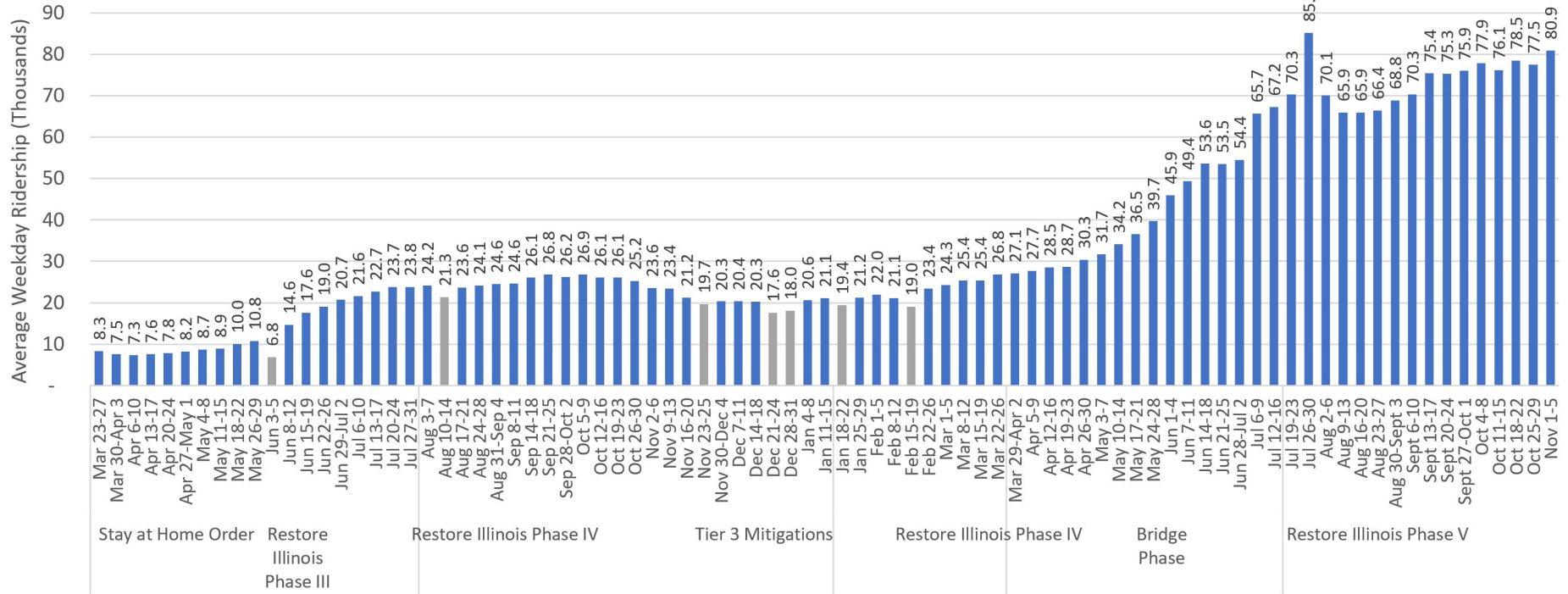
2022 Operating Expenses

Operations and maintenance	\$690.3 million
Administration	\$123.9 million
Diesel fuel / ME electricity	\$53.8 million
Claims and insurance	\$32.0 million
Total expenses	\$900 million

2022 Operating Sources

System revenues	\$146.4 million
Sales tax revenues	\$458.8 million
Federal COVID relief	\$294.8 million
Total revenues	\$900 million

Average Weekday Ridership



Service Restoration Principles

- Provide **consistent and frequent service** throughout the day with **easily understandable** and **memorable service patterns**
 - *Pilot schedules on the UP North, BNSF, Rock Island and Metra Electric lines.*
- Include **new express service** when possible
- **Consider transfers** both within Metra and other transit services
- Explore **reverse commute** and **new ridership markets**
 - *Our \$10 Day Pass and new \$6 Day Pass*
- Promote **regional equity**
 - *Fair Transit South Cook Pilot*



Fair Transit South Cook Pilot



- Partnership with Cook County
- Demonstrates commitment to equitable transit
- Provides relief to a region that is more economically disadvantaged and transit-dependent than other areas
- Reduced fare rates for all riders on Metra Electric and Rock Island lines
- Pilot also includes increased service on Pace Route 352 Halsted

2022-2026 Capital Program Uses

Asset Categories (\$ in millions)	2022	2023-26	Total
Rolling Stock	\$40.8	\$570.1	\$610.9
Bridges, Track & Structures	46.2	159.6	205.8
Signal, Electrical & Communications	50.6	182.3	232.9
Facilities & Equipment	33.4	104.6	138.0
Stations & Parking	59.4	151.8	211.2
Support Activities	30.5	68.2	98.7
2022-2026 Total	\$260.9	\$1,236.6	\$1,497.5

Rolling Stock

- **New Car Purchase**
 - *Base order of 200 approved in 2021 with option to buy up to 300 more.*
- **Locomotive Purchase**
 - *2019 Procurement to purchase 15 remanufactured Tier 3 locomotives, with option to buy up to 27 more. First locomotive expected in mid-2022.*
- **Car and Locomotive Rehabilitation**
 - *Program includes life-extending rehabilitation of cars and locomotives. The expansion of our rehab facility has allowed us to increase output*
- **Zero Emissions**
 - *RFP out for battery locomotive conversion kits*
 - *Putting out RFP for battery powered trainsets*



Bridges, track and structures



Milwaukee District North

- ***Bridge A110/56***

Environmental analysis funds for two bridges (Northbrook, Edgebrook) over the Chicago River

- ***Bridge A318***

Design engineering funds for the planned replacement of a bridge (Rondout) over the Chicago River

Rock Island

- ***Gresham Area Bridges***

Construction funds for Morgan and Vincennes bridge replacements

- ***Bridge 86 – 78th St Entrance***

Construction funds to replace the bridge, which is necessary to facilitate an additional entrance to the Auburn Park station

CREATE Work

75th Street Corridor Improvement Project



CREATE EW2 bridge

Engineering and construction for a project to lift a bridge between 78th and 79th on the Rock Island Line

CREATE P2

Engineering for a flyover to connect SouthWest Service to Rock Island Line.

Stations and Parking

Two new stations



Auburn Park – Rock Island Line



Peterson Ridge – UP North Line

Other Station Work Planned

Two Years

59th Street
79th Street
87th Street
95th Street
103rd Street
111th Street
147th Street

Blue Island
La Grange
Kenilworth
Van Buren
Elmhurst
Homewood

Hubbard
Woods
Ravenswood
South Water
West Chicago
Westmont

Five Years

Olympia Fields
River Forest
West Hinsdale
University Park
Rogers Park
Evanston Davis
107th Street

Glen Ellyn
Round Lake
Congress Park
Highlands
Western Avenue
Hickory Creek
Harvey



Improving the Customer Experience

- Systemwide station enhancements/ADA work/shelters
- Signage: Enhanced track/platform identifiers, wayfinding, etc.
- Elevator replacements
- Parking lot improvements
- New Ticket Vending Machines (TVMs)
- Onboard survey
- *My Metra* Magazine



DBE Participation (July 2020-Sept 2021)*

Ethnicity & Gender	Total to DBE (dollar)			Total to DBE (number)		
	Women	Men	Total	Women	Men	Total
Black American	\$274K	\$2.8M	\$3.1M	4	8	12
Hispanic American	\$599K	\$6.5M	\$7.1M	2	12	14
Native American	\$0	\$0	\$0	0	0	0
Asian American	\$382K	\$9.7M	\$10.1M	2	8	10
Asian-Pacific American	\$0	\$12.2M	\$12.2M	0	5	5
Non-Minority**	\$6.7M		\$6.7M	14		14
Total	\$8.0M	\$31.2M	\$39.2M	22	33	55

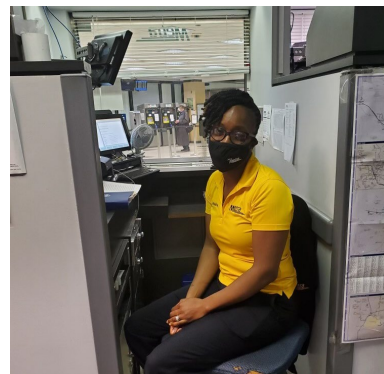
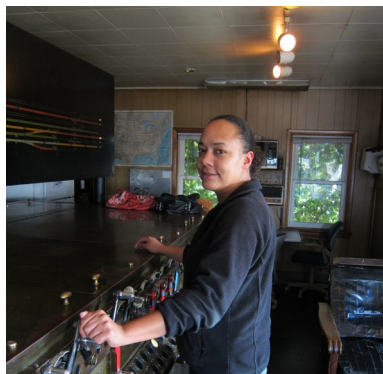
DBE Goal Attainment

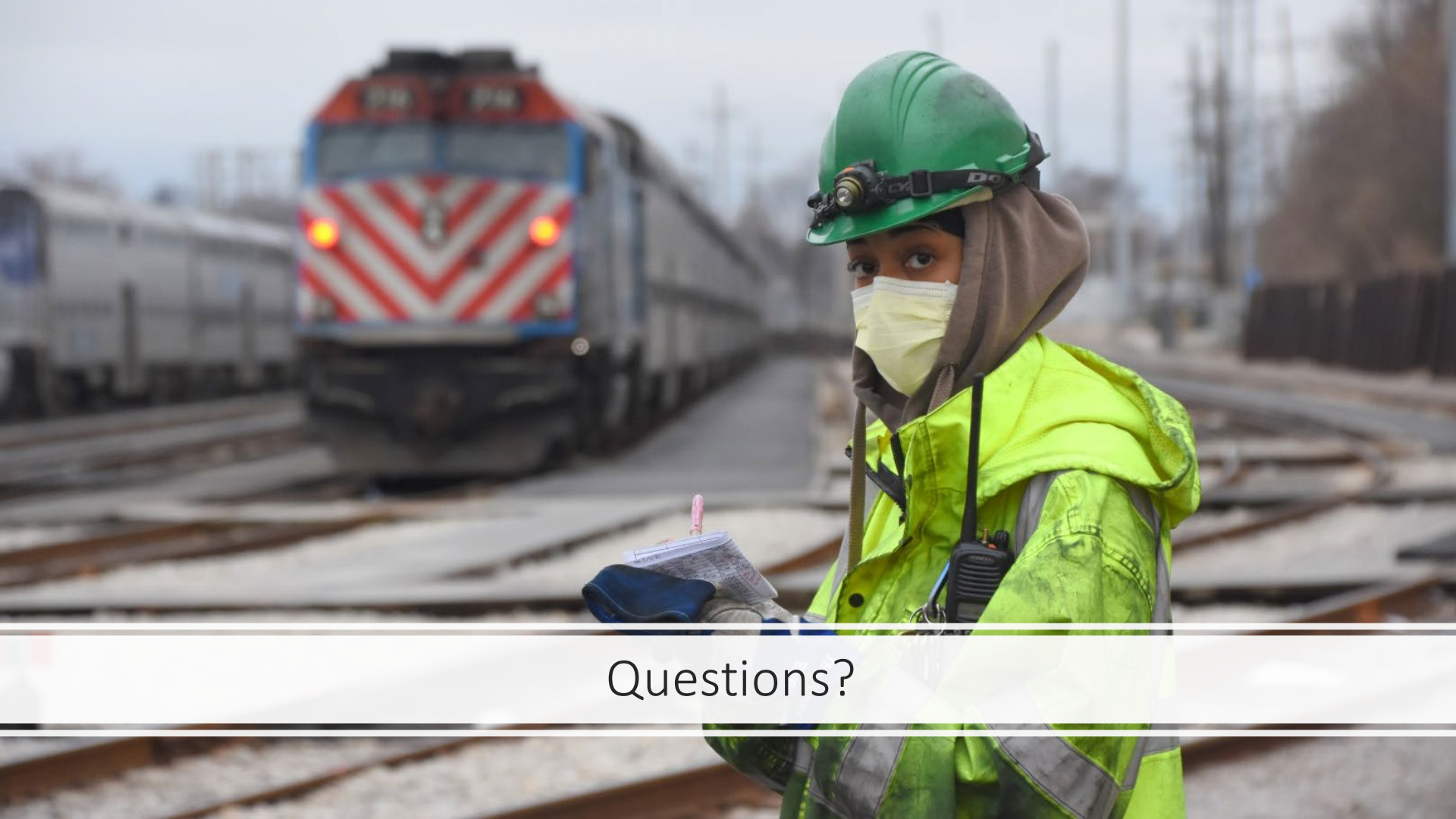
	2020	2021
Federal Established DBE Goal	21%	21%
Total Overall Achieved Overall DBE	26%	30%
Non-Federal Established DBE Goal	14%	14%
Total Overall Achieved Overall DBE	26%	16%



**Metra workers
getting the job done**







Questions?

2022 Proposed Budget



2022 Budget Highlights

- No fare increase
- \$7.1M in fixed route service expansion/reinstatement
 - Implementation of Dempster Pulse service
- \$5.3M for TNC projects open to all riders
- \$3.1M in additional Demand Response support
- \$10.0M Electric Bus Pilot

2022 Budget Highlights

- Ongoing Capital Efforts
 - Plainfield Garage
 - Wheeling Garage
 - South Campus
 - River Garage Expansion
 - Dempster Pulse Stations
 - Harvey Transportation Center
 - ADA Technology Improvements
 - Calumet City and Schaumburg Transfer Locations

Suburban Service Financial Plan

(in thousands)

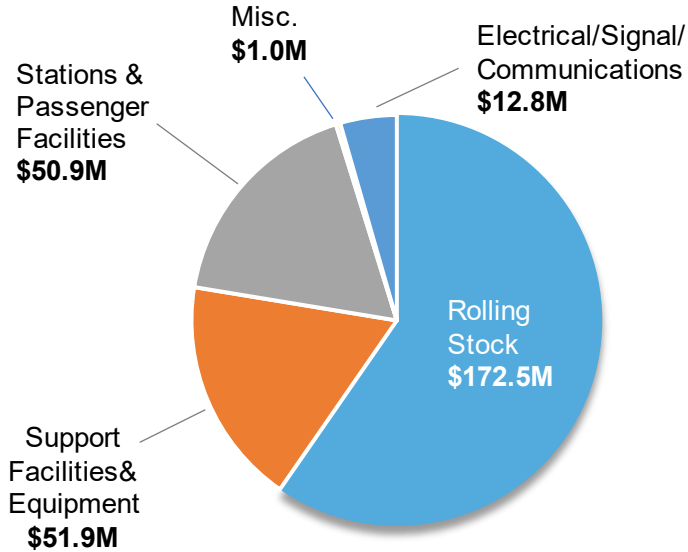
	2021 Estimate	2022 Budget	2023 Plan	2024 Plan
Operating Revenue	\$29,581	\$30,860	\$30,164	\$30,574
Operating Expenses	\$240,331	\$272,579	\$284,165	\$295,238
Funding Requirement	\$210,750	\$241,719	\$254,001	\$264,664
Public Funding	\$198,093	\$196,859	\$197,825	\$202,606
Net Funding Available	(\$12,657)	(\$44,860)	(\$56,176)	(\$62,058)

ADA Paratransit Budget Overview

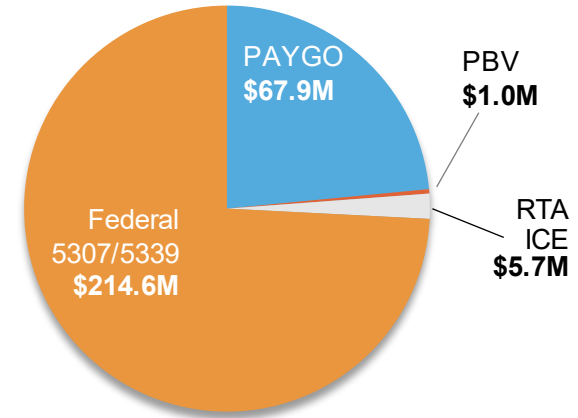
(in thousands)

	2021 Original Budget	2021 Amended Budget	2021 Estimate	Variance to Amended Budget	2022 Proposed	Change 2021 to 2022
Operating Revenue	\$9,298	\$7,866	\$6,404	(\$1,462)	\$9,148	42.85%
Total Operating Expense	\$174,977	\$193,546	\$193,015	\$531	\$225,580	16.87%
Funding Requirement	\$165,680	\$185,680	\$186,611	(\$931)	\$216,432	15.98%
Public Funding	\$165,680	\$165,680	\$165,680	\$0	\$216,432	30.63%
Net Funding Available		(\$20,000)	(\$20,931)	(\$931)		

2022-2026 Suburban Capital Program



2022-2026 Program
\$289.2 Million



2022-2026 Funding
\$289.2 Million

2022-2026 Suburban Capital Program (\$289.2M)

Rolling Stock (\$172.5M)

- 88 CNG Buses
- 52 Electric Buses
- 13 Coach Buses
- 262 Paratransit Vehicles
- 69 Community/On Demand Vehicles
- 68 Vanpool Vehicles
- Engine/Transmission Retrofits

Electrical/Signal/Communications (\$12.8M)

- Intelligent Bus System & Cameras
- Transit Signal Priority

Stations/Passenger Facilities (\$50.9M)

- Improve Passenger Facilities
- Shelters
- Bus Tracker Signs

Support Facilities/Equipment (\$51.9M)

- Improve Support Facilities/Charging Infrastructure
- Computer Hardware/Software
- Support Equipment/Non-Revenue Vehicles

Miscellaneous (\$1.0M)



pace

PROPOSED 2022 RTA AGENCY BUDGET

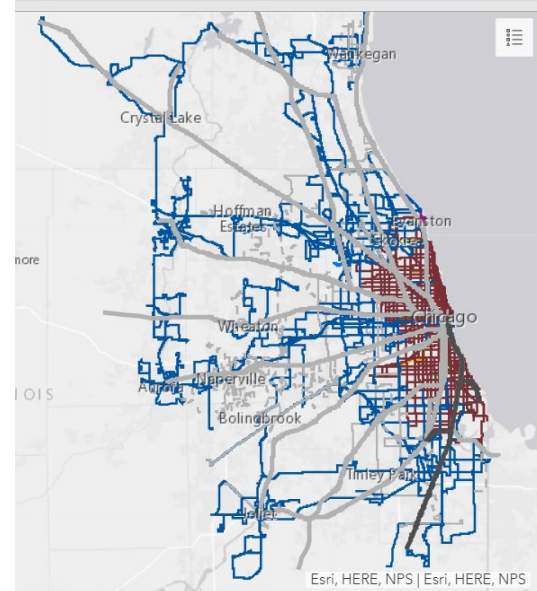
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OVERVIEW – 2022 RTA AGENCY BUDGET

- Focus on the goals and objectives of the RTA's Three-Step Recovery Strategy
- Total budget - \$46.6 million
- Funding level - \$35.2 million

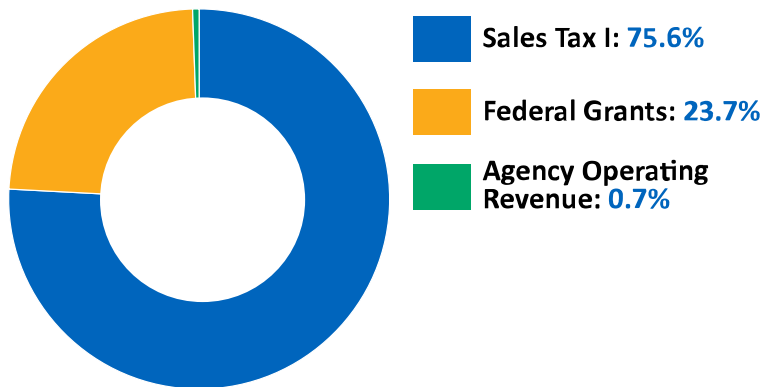
Service Status Maps

Maps show current system with service changes and reductions relative to typical operations. Click the left and right arrows beneath the map to compare. View legend by clicking icon on top right of map.

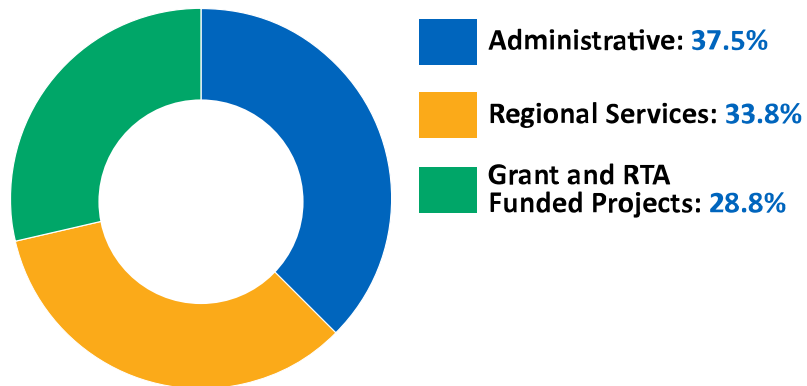


2022 RTA AGENCY BUDGETED REVENUE AND EXPENSE

2022 REVENUES: \$46.6 MILLION



2022 EXPENSES: \$46.6 MILLION



RTA AGENCY BUDGET YEAR-TO-YEAR COMPARISON (IN MILLIONS)

Operating Budget	2021 Amended Budget	2022 Proposed Budget	Percent Change
Administrative	\$16.091	\$17.446	8.4%
Regional Programs	\$15.594	\$17.765	13.9%
Budget Total	\$31.686	\$35.211	11.1%

RTA DBE PROGRAM

Highlights:

- Exceeded DBE goal on federally-funded contracts
- Almost \$2.5 million in payments to SBEs, DBE Primes and Subcontractors

Efforts to grow the Agency's DBE program:

- Outreach events and business exchanges
- Virtual Vendor Networking Fairs
- Monthly GPC Forum with other agencies

6b. UPDATE ON THE ACTIVITIES OF THE RTA TRANSIT ACCESS CITIZENS' ADVISORY BOARD



MOVING YOU



7. ACTION ITEMS



MOVING YOU

The right side of the slide features a blue background with a faint grid pattern. Overlaid on this is a graphic of the Chicago skyline, including the Willis Tower and the Chicago Board of Trade Building. Below the skyline, there are images of a Metra train, a bus, and a bicycle, all oriented vertically. The text 'MOVING YOU' is written in large, white, sans-serif capital letters across the middle of this graphic.

7b. ORDINANCE AUTHORIZING A CONTRACT WITH DEFT.COM FOR MANAGED HOSTING SERVICES



MOVING YOU

7c. RESOLUTION HONORING ROCKY DONAHUE



MOVING YOU

The background of the right side of the slide features a blue-tinted image of the Chicago skyline, including the Willis Tower. Below the skyline, several RTA vehicles (buses and a train) are shown, with the word 'MOVING YOU' overlaid in large white letters. The entire scene is set against a blue background with a faint grid pattern.

7d. APPROVAL OF TRAVEL EXPENSE REIMBURSEMENT(S)



MOVING YOU

8. NEW BUSINESS



MOVING YOU

The right side of the slide features a blue background with a faint grid pattern. A large, stylized image of the Chicago skyline, including the Willis Tower and the Chicago Board of Trade Building, is positioned on the right. Below the skyline, several RTA vehicles, including a train and a bus, are shown in a mirrored, inverted position. The text 'MOVING YOU' is written in large, white, sans-serif capital letters across the middle of the skyline image.

NEXT MEETING AND ADJOURNMENT

The RTA will hold a virtual public hearing on the Proposed 2022 Budget on Wednesday, December 1 from 5:00 p.m. to 7:00 p.m.

The next meeting of the RTA Board of Directors is scheduled for Thursday, December 16. We will advise you of the location or virtual nature of this meeting as the date approaches and the status of the COVID-19 situation is updated.

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