

MEETING OF THE RTA BOARD OF DIRECTORS AUGUST 20, 2020

Welcome!

Meeting Starts at 9 a.m.

Meeting Agenda

@ RTAChicago.org/about-us/boardmeetings



MOVING YOU

RTA BOARD OF DIRECTORS MEETING

1. CALL TO ORDER

Please feel free to listen to the meeting and view slides related to it here.

*The meeting agenda can be found at
rtachicago.org/about-us/boardmeetings*

PLEDGE OF ALLEGIANCE



REMEMBERING GOV. JAMES THOMPSON



RTA BOARD OF DIRECTORS MEETING

2. ROLL CALL

3. APPROVAL OF MINUTES

3a: From the Board of Directors Meeting
held on July 16, 2020

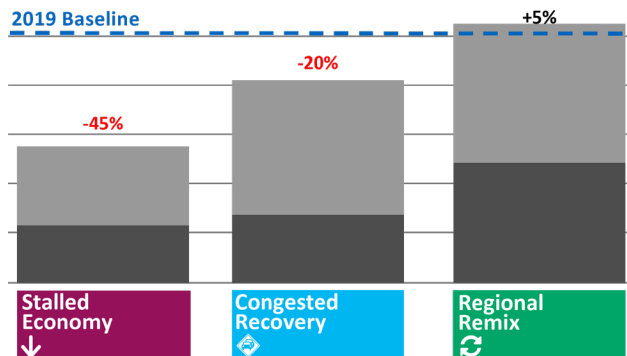
4. PUBLIC COMMENT

Public comments were accepted online in advance of this meeting.

5. EXECUTIVE DIRECTOR'S REPORT

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DATA-DRIVEN COVID RESPONSES

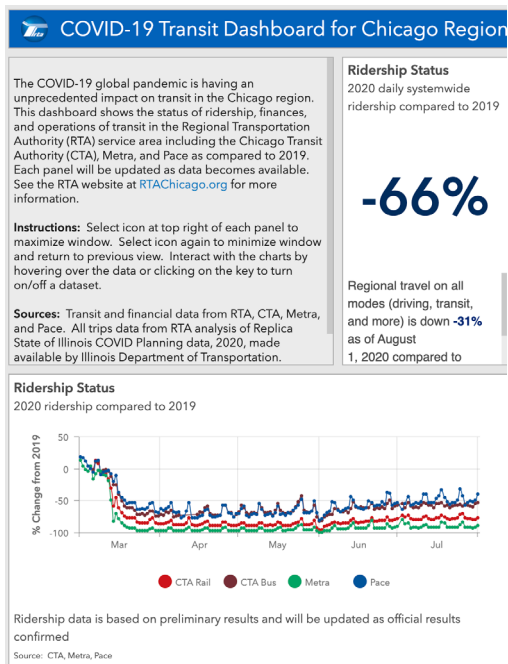


DRAFT Framework for Transit Capital Investments

Public Comment Period:
July 15 to August 28, 2020



RTAChicago.org



SNAPSHOT OF BUSINESSES' VIEWS

As of June, many surveyed businesses were unsure if and how workers would return to offices

- Pre-COVID, about 60% of their staff commuted by transit
- Less than half plan to bring employees back before 2021
- Only one-third of large businesses (>500 employees) plan to bring them back before 2021
- About 60% plan to have staff alternate days in the office
- About 40% plan to shift working hours earlier or later

WTTW CHICAGO TONIGHT, 8-6-20





FOR IMMEDIATE RELEASE, August 20, 2020

JOINT STATEMENT on Transit and COVID-19 Recovery

Prior to the Regional Transportation Authority (RTA) Board meeting on August 20, 2020, the executive leaders of the RTA, CTA, Metra, and Pace issued this joint statement on the importance of public transportation as Northeastern Illinois battles the COVID-19 virus.

Together, our transit agencies have created a culture of COVID prevention. All riders should know the trains and buses have never been cleaner. CTA, Metra, and Pace staff worked heroically in the pandemic's earliest stages to carry essential workers to their jobs, and they continue providing safe, reliable trips to meet dramatically shifting customer needs.

Business leaders recognize that transit will be essential for economic recovery, but significant financial challenges mean this can't be taken for granted. The federal CARES Act last spring included \$25 billion for U.S. transit systems, providing our region with a one-time infusion of nearly \$1.4 billion that has sustained our operations during this pandemic. But make no mistake: Without additional federal relief, the Northeastern Illinois transit system and others across America will face a significant shortfall in 2021 due to declining revenues.

Therefore, we call on Congress to provide \$32 billion for transit nationwide in a new COVID relief package, as recommended by the American Public Transportation Association. Within our region, we will work together to make the difficult choices necessary to sustain our transit system despite these unprecedented challenges.

Leanne Redden
RTA
Executive Director

Dorval R. Carter, Jr.
CTA
President

Jim Derwinski
Metra
CEO/Executive Director

Rocky Donahue
Pace
Executive Director

Contact: Melissa Meyer, RTA (312-913-3121 or MeyerM@RTAChicago.org)



**Regional
Transportation
Authority**

JIM DERWINSKI, METRA



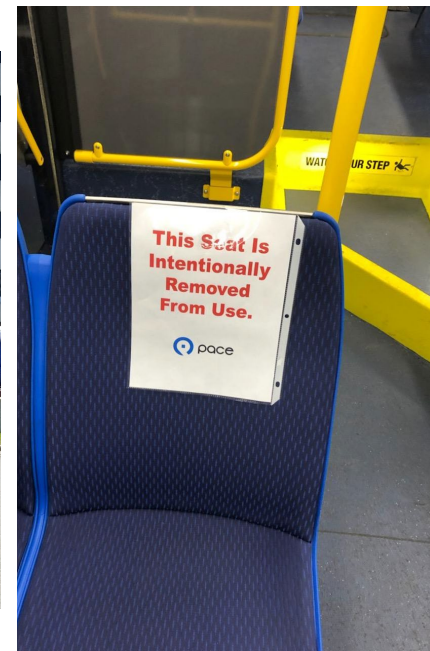
METRA



ROCKY DONAHUE, PACE



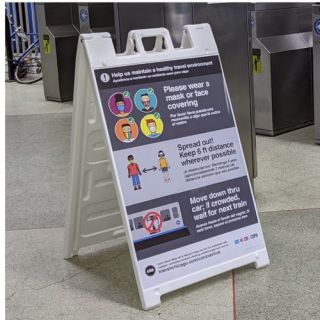
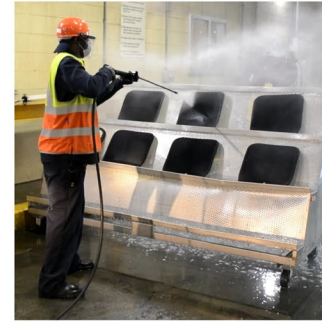
PACE



NORA LEERHSEN AND JEREMY FINE, CTA



CTA



A CULTURE OF COVID SAFETY



STATE DELINQUENCY FIGURES

Month	Amount Delinquent
August	\$214.5 million
July	\$260.8 million
2020 Cost of Short Term Borrowing YTD	\$3.2 million
2019 Cost of Short Term Borrowing YTD	\$5.2 million
Short-Term Borrowing Authority	\$400 million
Outstanding Short-Term Borrowing	\$150 million

2020 OPERATING BUDGET AMENDMENT

- In response to May funding amendment
- Revised CTA, Metra, Pace, ADA, and RTA Agency budgets
- ADA Paratransit funding requirement has increased and continues to evolve

6. INFORMATION ITEMS

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6B. PRESENTATION OF QUARTERLY PERFORMANCE REPORT – SECOND QUARTER 2020

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An aerial photograph of Chicago, showing the city skyline in the background with numerous skyscrapers. In the foreground, there are elevated train tracks with several trains, including a silver commuter train and a red and blue freight train. The scene is set during the day with some clouds in the sky.

INVEST IN TRANSIT

The 2018-2023 Regional Transit Strategic Plan
for Chicago and Northeastern Illinois

An aerial photograph of an industrial cityscape. In the foreground, there are several large, flat-roofed industrial buildings. A massive railway yard with numerous tracks and some trains occupies the middle ground. The background shows a dense urban area with various buildings and a clear blue sky. A large, semi-transparent purple circle is overlaid on the left side of the image, containing the number '1' and the text 'DELIVER VALUE ON OUR INVESTMENT'.

1

DELIVER
VALUE
ON OUR
INVESTMENT

2020 REGIONAL PERFORMANCE: Q2

INDICATOR/MEASURE	2020 VALUE	% CHANGE	TREND
Annual Capital Funding	\$2,773,537,270	+190%	↑
Capital Expenditures	\$544,799,448	-0.5%	↔
Operating Cost per Passenger Trip	\$9.32	+83.6%	↑
Fare Revenue per Passenger Trip	\$1.67	-7.5%	↓

SPOTLIGHT: CAPITAL PROGRESS UPDATE

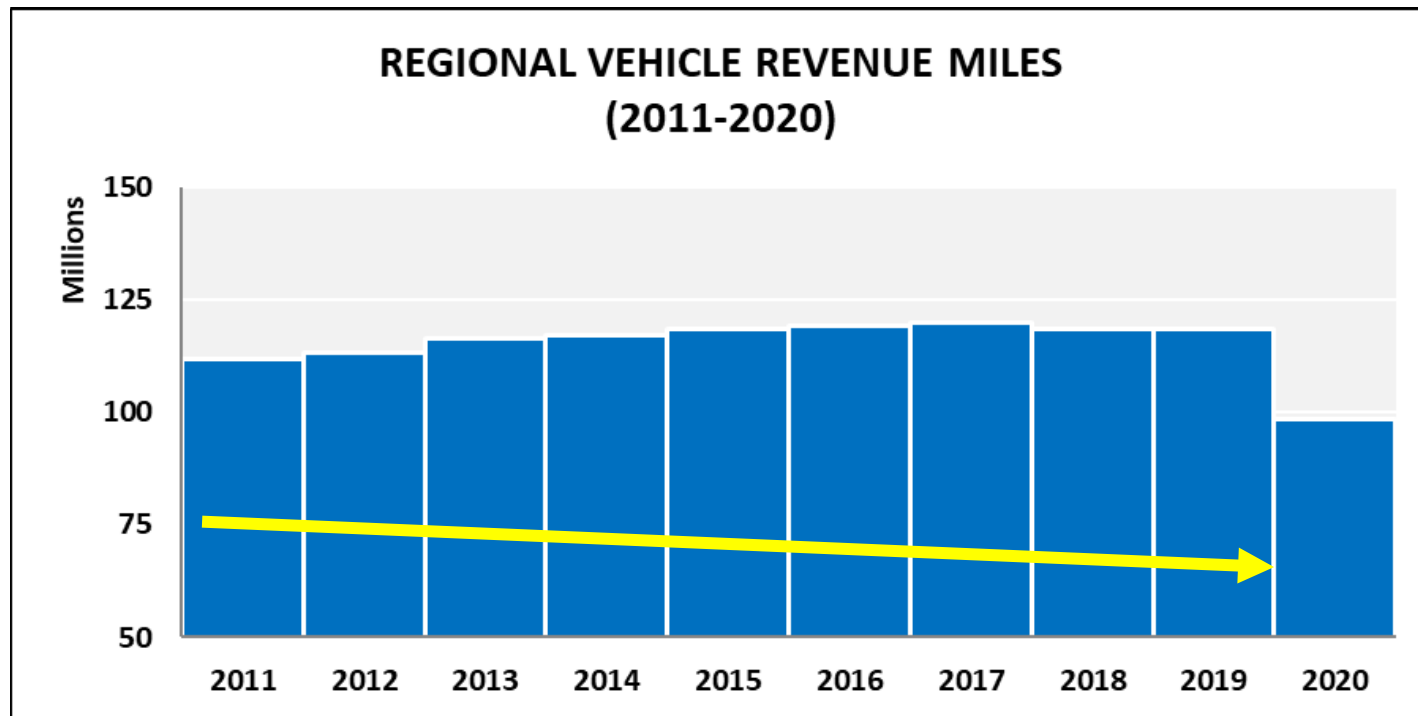
- Capital construction has continued throughout COVID
- All Rebuild Illinois bond funds now in grant agreements
- Investment Framework comments due 8/28

An aerial photograph of a transit station at dusk. A large green circular overlay is positioned on the left side of the image, containing the number '2' and the text 'BUILD ON THE STRENGTHS OF OUR NETWORK'. The background shows a train platform with a train, a bus stop with several buses, and a street with a 'No Left Turn' sign. The scene is illuminated by streetlights and the lights of the vehicles.

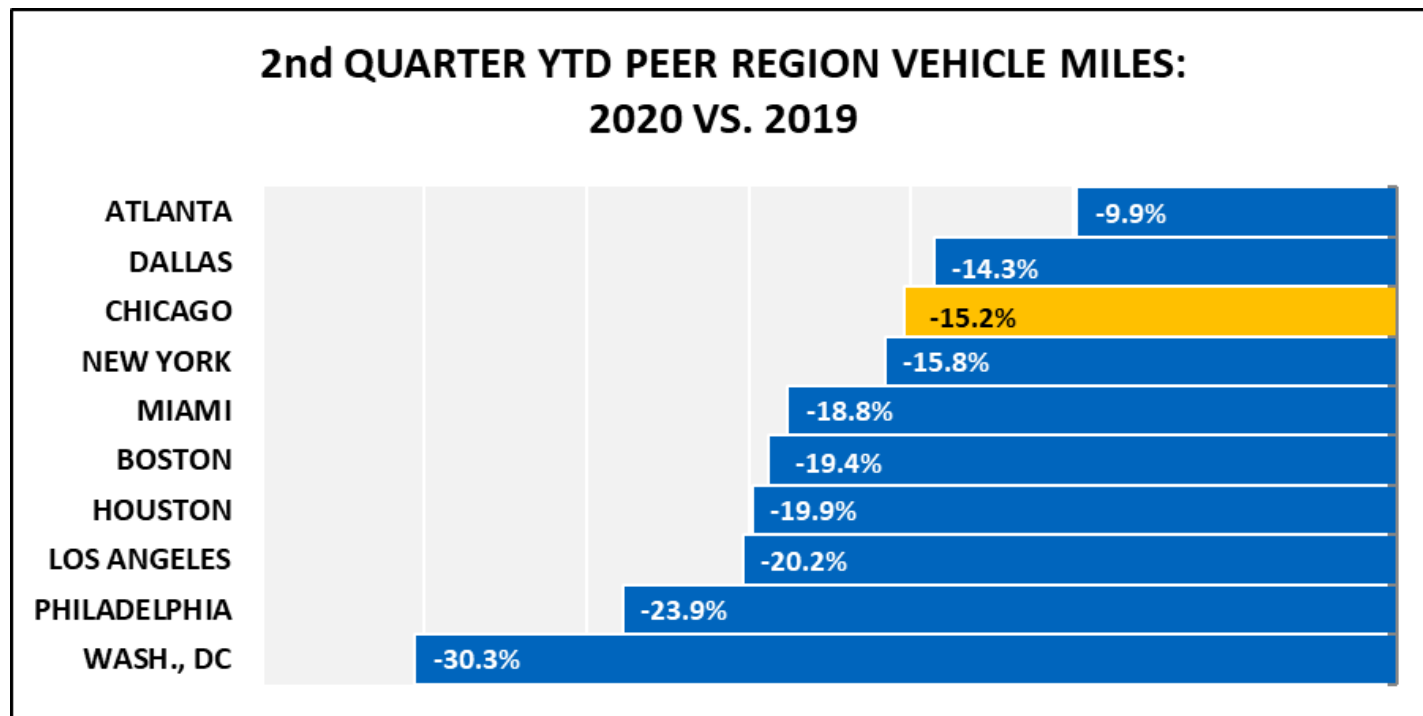
2

BUILD ON THE
STRENGTHS
OF OUR
NETWORK

2020 REGIONAL PERFORMANCE: Q2



SPOTLIGHT: SERVICE DURING PANDEMIC



An aerial night photograph of a city. A large, semi-transparent purple circle is overlaid on the left side of the image. Inside this circle, the number '3' is positioned above the words 'STAY COMPETITIVE'. The background shows a highway with light trails from cars, a train passing through a station, and various city buildings and streets illuminated at night.

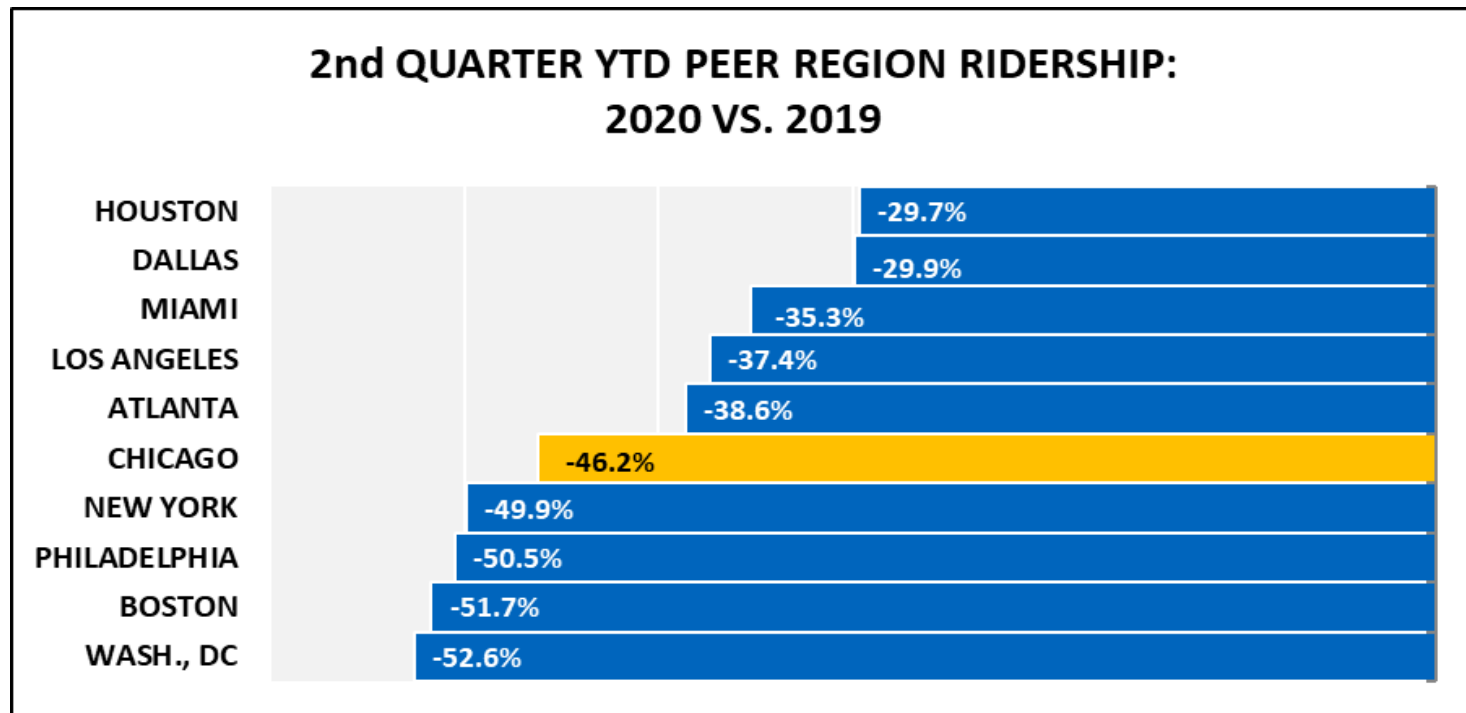
3

STAY
COMPETITIVE

2020 REGIONAL PERFORMANCE: Q2

INDICATOR/MEASURE		VALUE	TREND
Ridership		145,011,806	↓
Average speed		14.6 mph	↓
On-Time Performance	CTA Bus	84.03%	N/A
	CTA Rail		
	Metra	96.7%	↑
	Pace bus	84.1%	↔

SPOTLIGHT: PEER RIDERSHIP TRENDS



SUMMARY

- Impacts of COVID-19 evident in first half of 2020
- Capital work continued while operations were more affected
- U.S. peer regions also experience impacts

6B. OVERVIEW OF THE STRATEGIC COVID-19 RECOVERY PLANNING FOR REGIONAL TRANSIT

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RTA RECOVERY PLANNING APPROACH

- Reiterate *Invest in Transit* vision and goals
- Monitor and communicate pandemic impacts
- Coordinate with recovery efforts underway
- Conduct “scenario planning” project
 - Look ahead 1-2 years
 - Consider range of possibilities
 - Engage stakeholders

INVEST IN TRANSIT

The 2018-2023 Regional Transit Strategic Plan
for Chicago and Northeastern Illinois



Regional
Transportation
Authority

Our vision is public transit as the core of the region's robust transportation mobility network.

WE AIM TO...

- 1 Deliver value on our investment
- 2 Build on the strengths of our network
- 3 Stay competitive

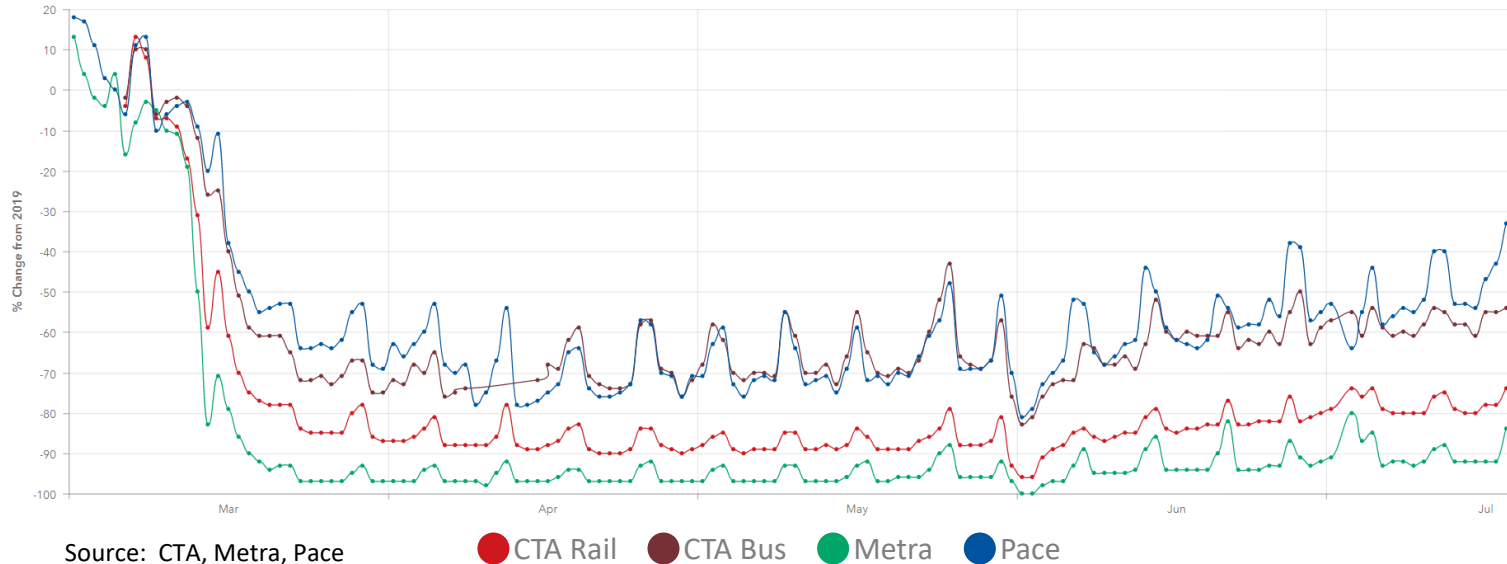


REGIONAL TRANSIT PIVOT IN MARCH

- Shelter-at-home orders starting March 21
- Shut-downs and concerns quickly impacted:
 - The economy
 - The way that people work, learn and shop
 - People's willingness to travel together
- Transit, in turn, was significantly impacted

IMPACTS TO TRANSIT USE

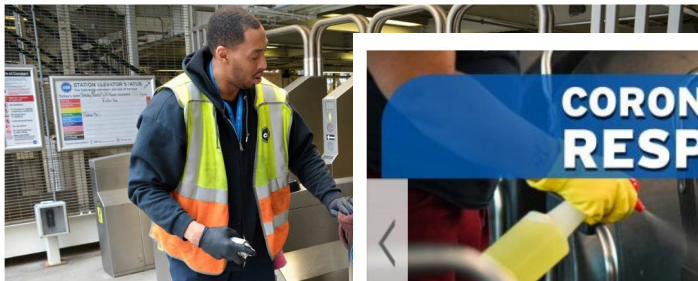
Ridership Status 2020 ridership compared to 2019



Ridership data is based on preliminary results and will be updated as official results confirmed

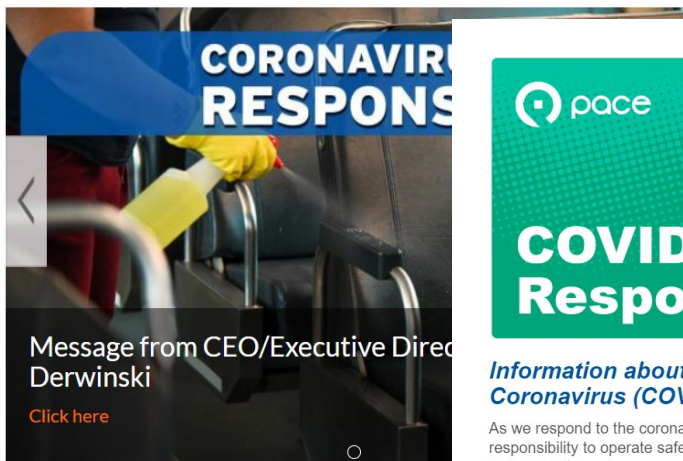


IMPACTS TO AGENCY FOCUS



Coronavirus Info (CC)

As Chicago continues to respond to the Coronavirus outbreak, ensure healthcare workers, first responders and others working need to go. Despite these unprecedented circumstances, we are dedicated employees who are healthy and available for work.



Message from CEO/Executive Director Derwinski

[Click here](#)



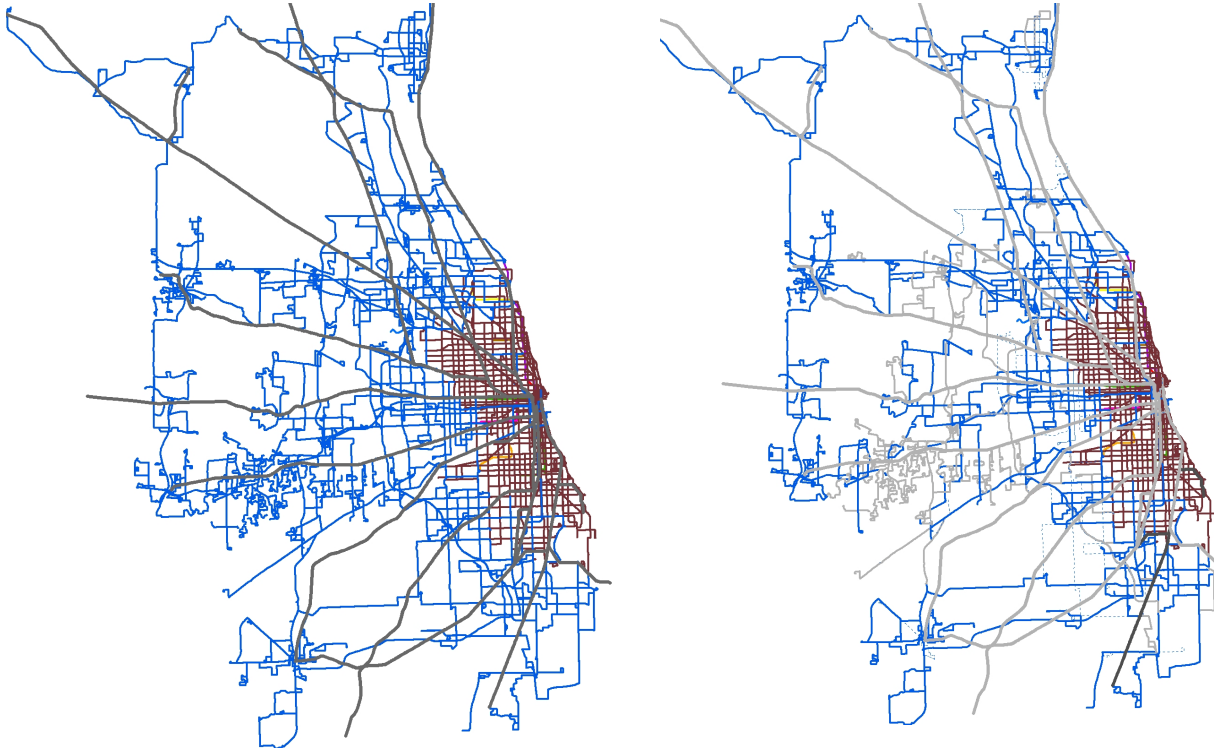
Information about Pace's Response to Coronavirus (COVID-19)

As we respond to the coronavirus (COVID-19) outbreak, we recognize our responsibility to operate safely, serve a critical public need, and communicate transparently.

What we're doing:

- Implementing "Quick Board, Safe Board" program to expedite boarding, limiting operator-passenger interaction by waiving fare collection.
- Disinfecting our fleet daily
- Installing [vinyl barriers](#) between bus operators and vehicle doors

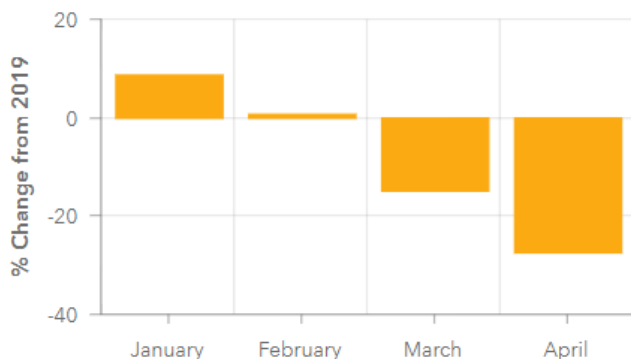
IMPACTS TO SERVICE LEVELS



IMPACTS TO FUNDING AND REVENUE

RTA Sales Tax Status

2020 sales tax revenue compared to 2019

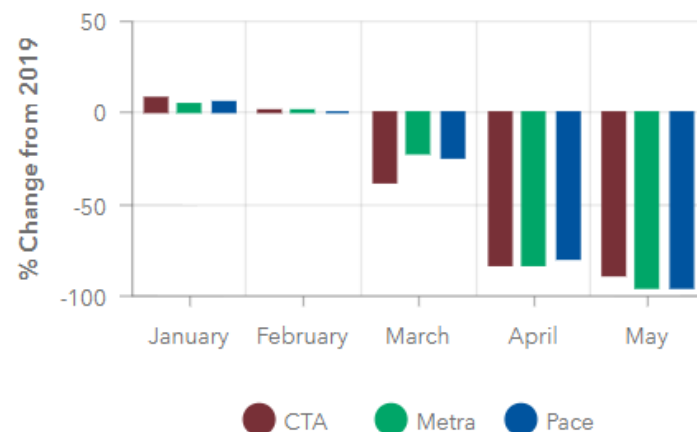


Sales tax data is based on preliminary results and will be updated as actuals confirmed

Source: RTA Finance

Farebox Revenue Status

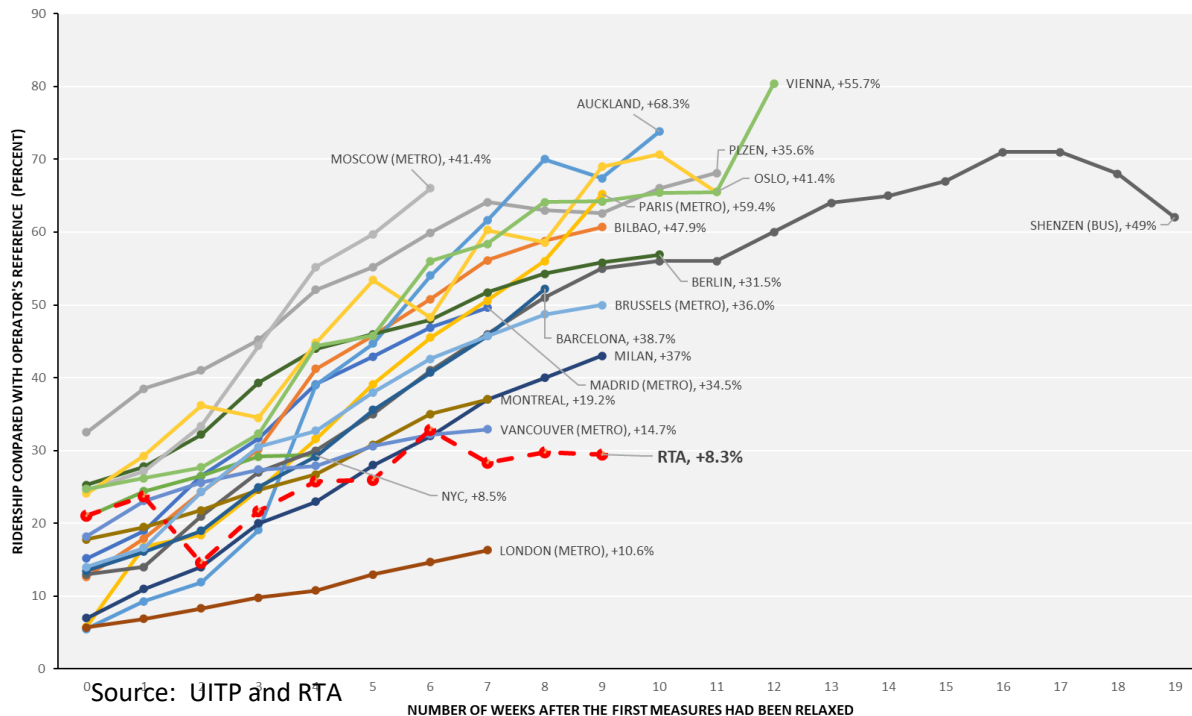
2020 farebox revenue compared to 2019



Source: CTA, Metra, Pace

IMPACTS EXTEND AROUND WORLD

COVID-19 RIDERSHIP RECOVERY SINCE THE EASE OF LOCKDOWN



RTA'S SCENARIO PLANNING ACTIVITIES

- Develop several potential scenarios
- Explore impacts of each to:
 - **Economy** – How will **transit funding** be impacted if employment is down and the economy continue to falter?
 - **Commuting** – How will **transit volumes** be affected if more people work from home?
 - **Transit Mode Choice** – How will **transit use** change based on people's cultural perception of transit?
- Estimate relative impact to funding

SCENARIO PLANNING IS AND ISN'T

A helpful way to:

- Consider a variety of illustrative futures
- Evaluate how they each would impact transit
- Use the scenarios as a tool to prepare for action

NOT used to:

- Manage current crisis
- Predict the future or likelihood of occurrence
- Forecast behavioral changes

SCENARIOS CONSIDERED

Stalled Economy

Economy	Commuting	Transit Mode Share
--	--	-

Recession Redux

Economy	Commuting	Transit Mode Share
-	--	+

Congested Recovery

Economy	Commuting	Transit Mode Share
+	--	--

Telecommute Recovery

Economy	Commuting	Transit Mode Share
+	-	+

New Mobility

Economy	Commuting	Transit Mode Share
++	-	-

Regional Remix

Economy	Commuting	Transit Mode Share
++	-	+

TODAY'S DISCUSSION WILL FOCUS ON THREE



**Stalled
Economy**



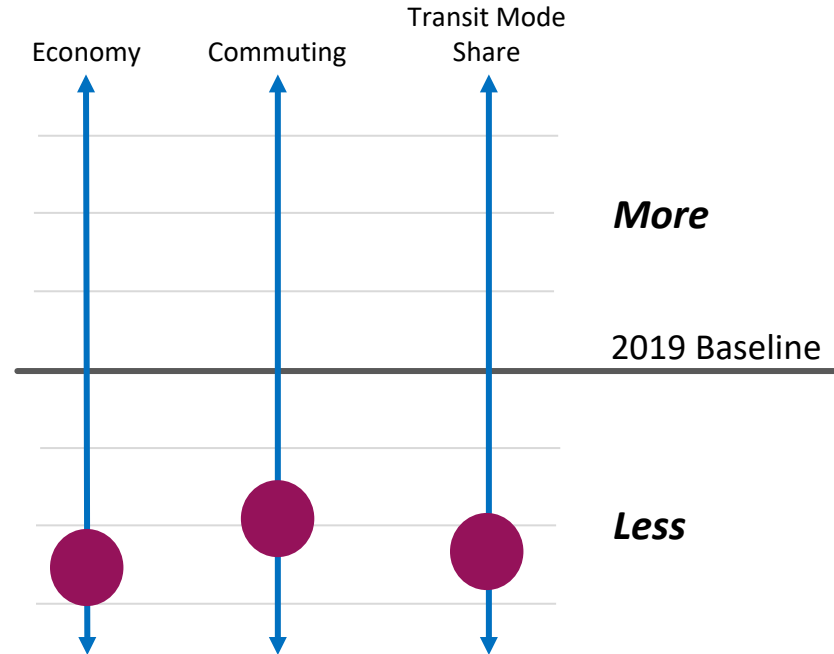
**Congested
Recovery**



**Regional
Remix**

↓ Stalled Economy Scenario

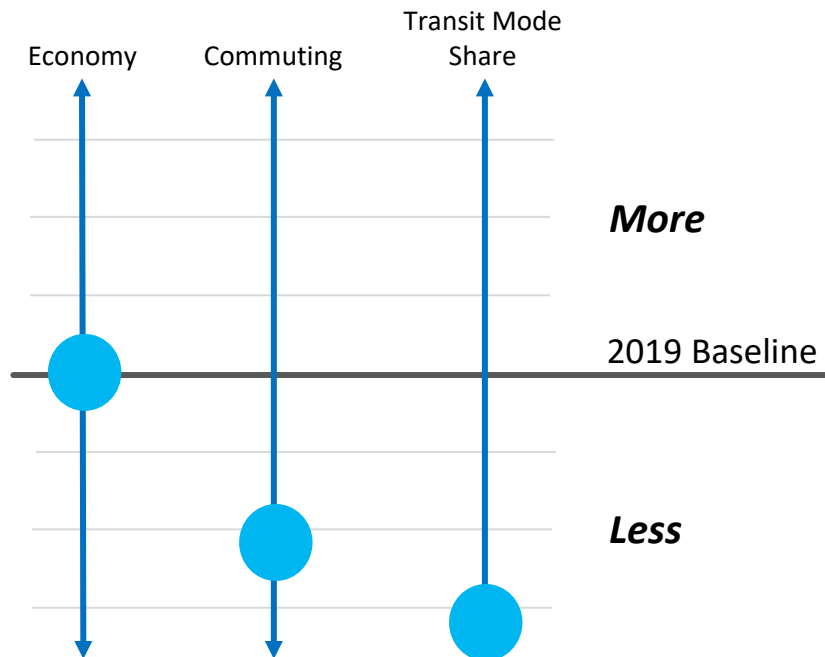
- **What:**
 - The US plunges into economic depression
 - Unemployment high
 - Travel depressed overall
- **When:**
 - Near-term
- **How:**
 - Current policies cannot prevent or navigate
 - New policies needed to ensure mobility where most needed





Congested Recovery Scenario

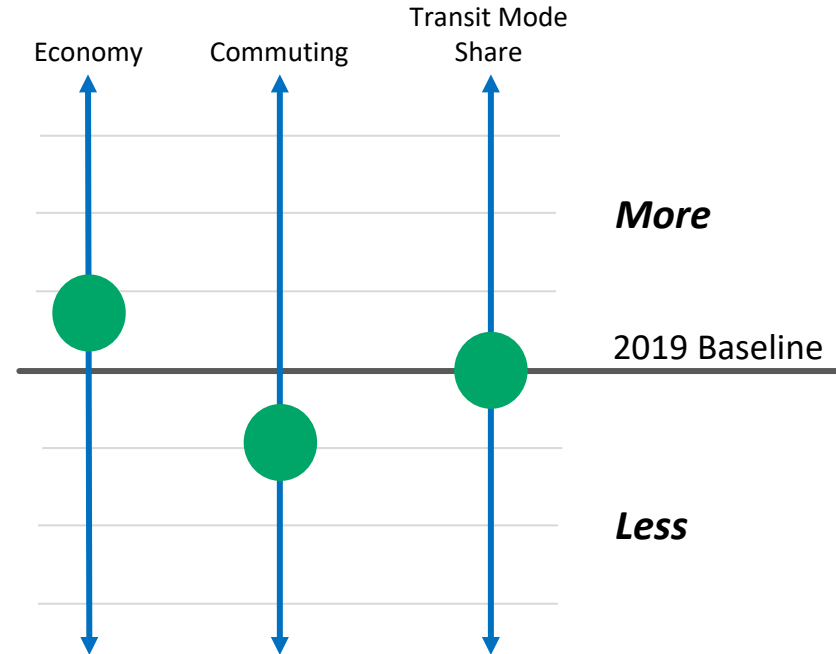
- **What**
 - Economic activity rebounds but is stymied by congestion, lost productivity
 - Telecommute similar to 2019
 - Travel favors private auto
- **When**
 - Near-term
- **How**
 - Current policies cannot prevent or navigate
 - New policies needed to manage externalities and shape behavior



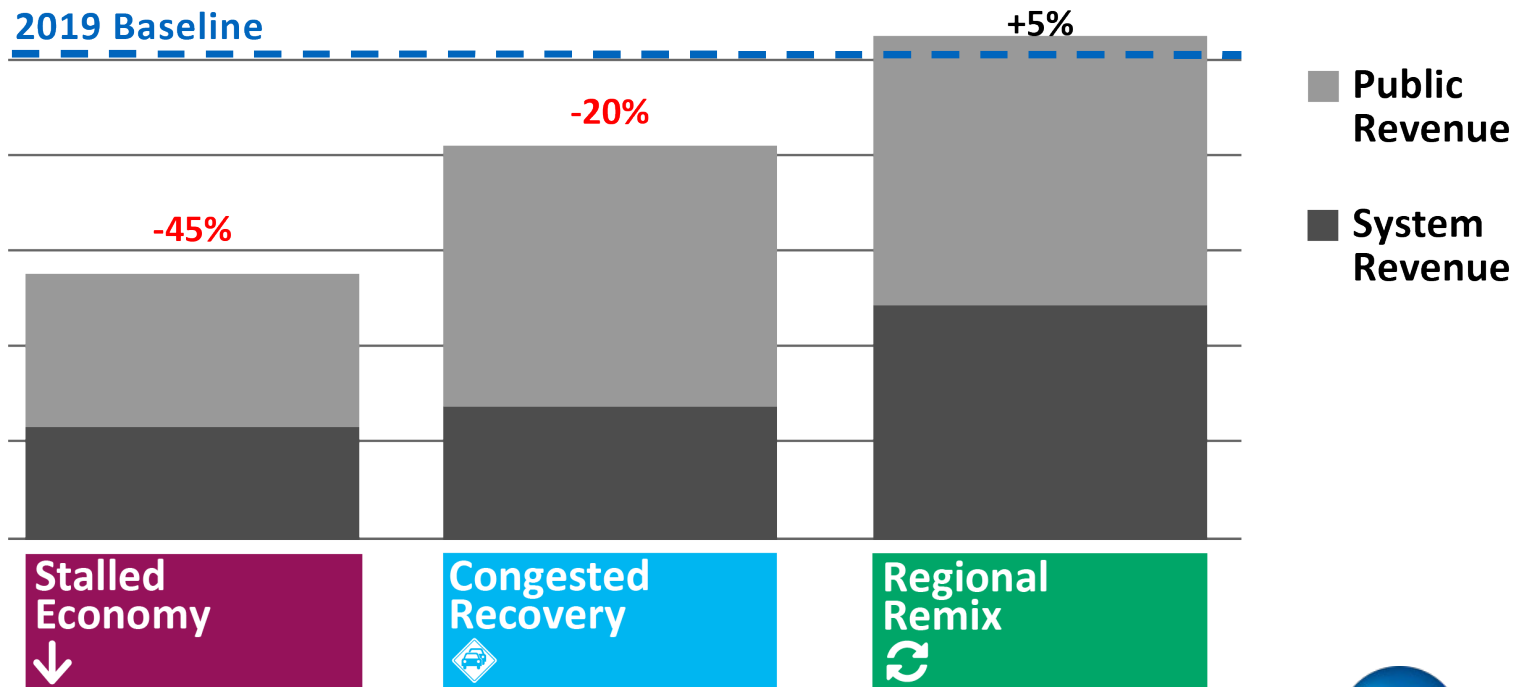


Regional Remix Scenario

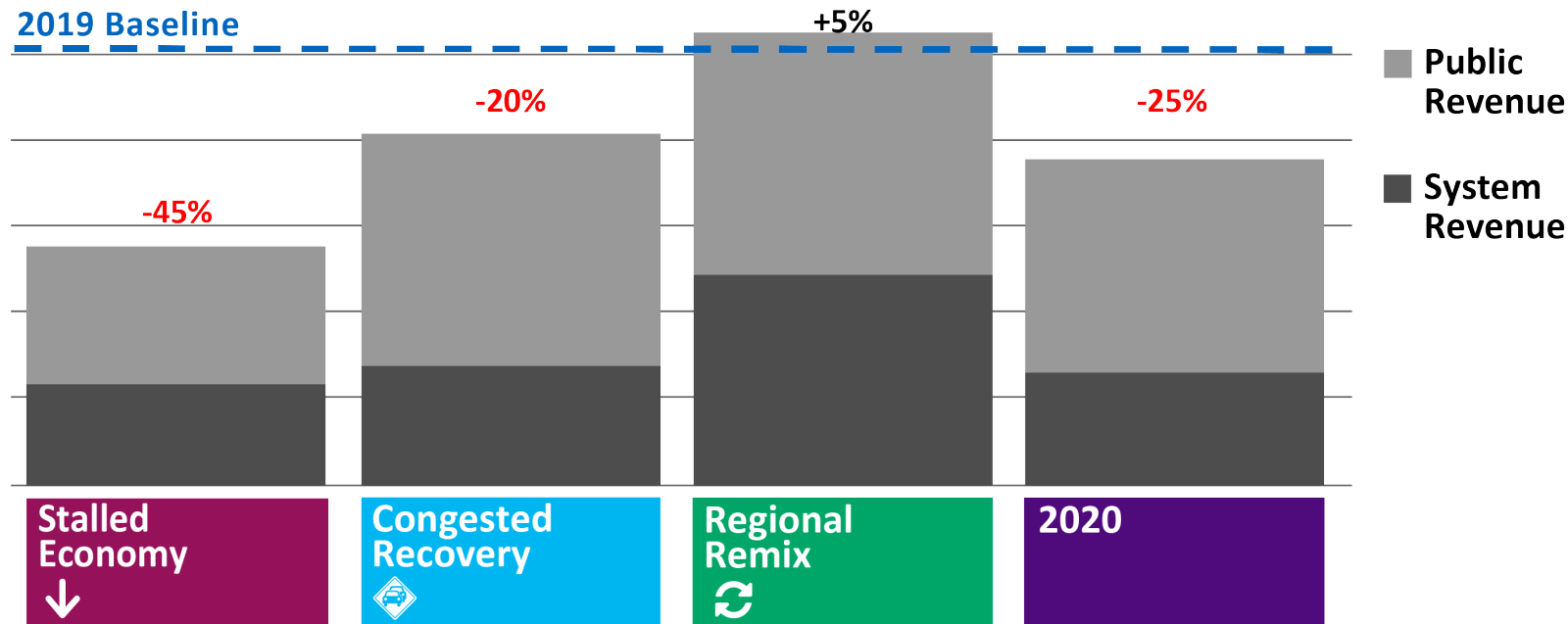
- **What**
 - Overall economic activity exceeds 2019 levels
 - Telecommuting similar to 2019
 - Travel demand shifts in favor of public transit
- **When**
 - 2-5 years in future
- **How**
 - Current plans envision
 - Full regional cooperation & coordination needed to fully realize policies



SCENARIO RESULTS COMPARISON



SCENARIO RESULTS COMPARISON TO 2020



NEXT STEPS

- Convene stakeholder workshops to discuss:
 - Changes to transit mobility needs
 - Strategies for pursuing *Invest in Transit* in different environment
 - Policy actions needed to prevent crisis
- Share feedback with RTA Board
- Use guide workplan for 2021

DISCUSSION

- What COVID-19 impacts to transit are you most concerned about?
- How well do the three scenarios capture potential futures?
- What would you like to learn from stakeholders?

7. ACTION ITEMS

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7A. ORDINANCE AMENDING THE 2020 REGIONAL AND SERVICE BOARD BUDGETS

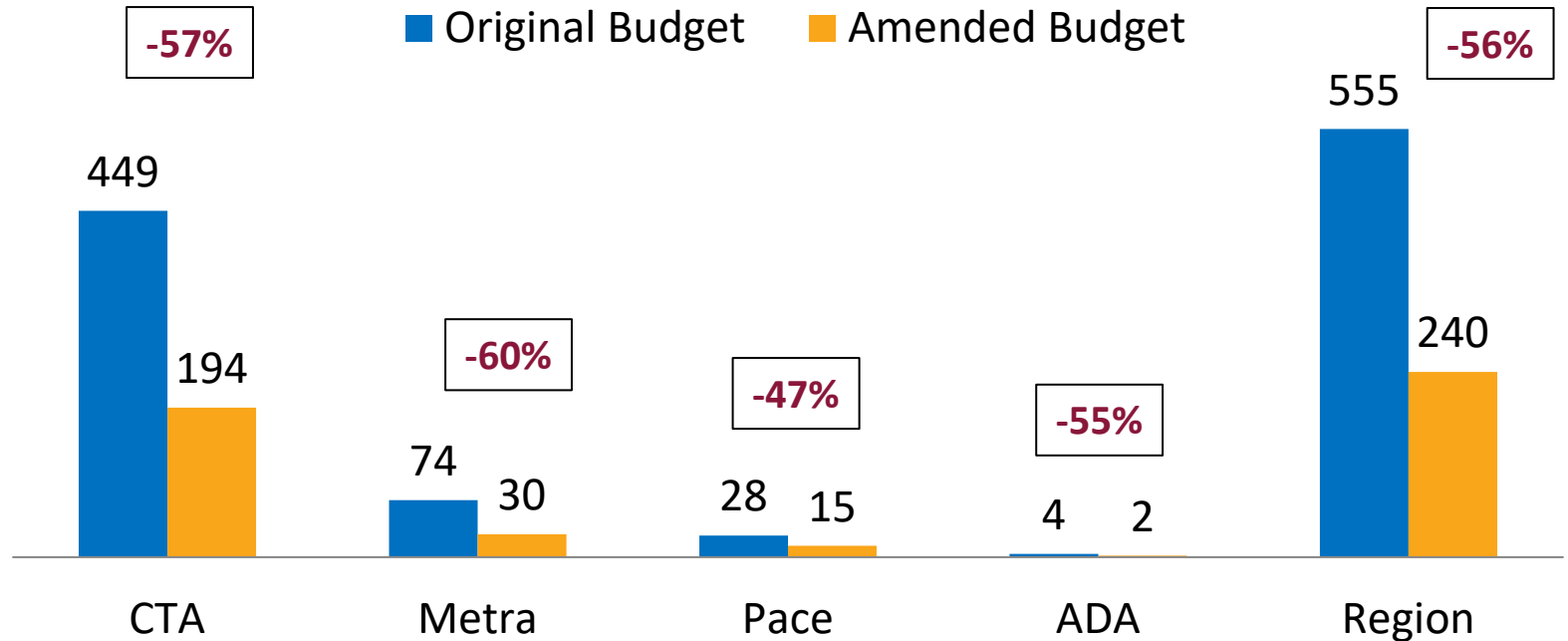


MOVING YOU

REASONS FOR BUDGET AMENDMENT

- Required by May funding amendment
- Incorporate federal CARES Act funding for operations
 - Backfills fare revenue and public funding shortfalls
 - Protects recovery ratio requirements
- Provides updated base for 2021 budget development

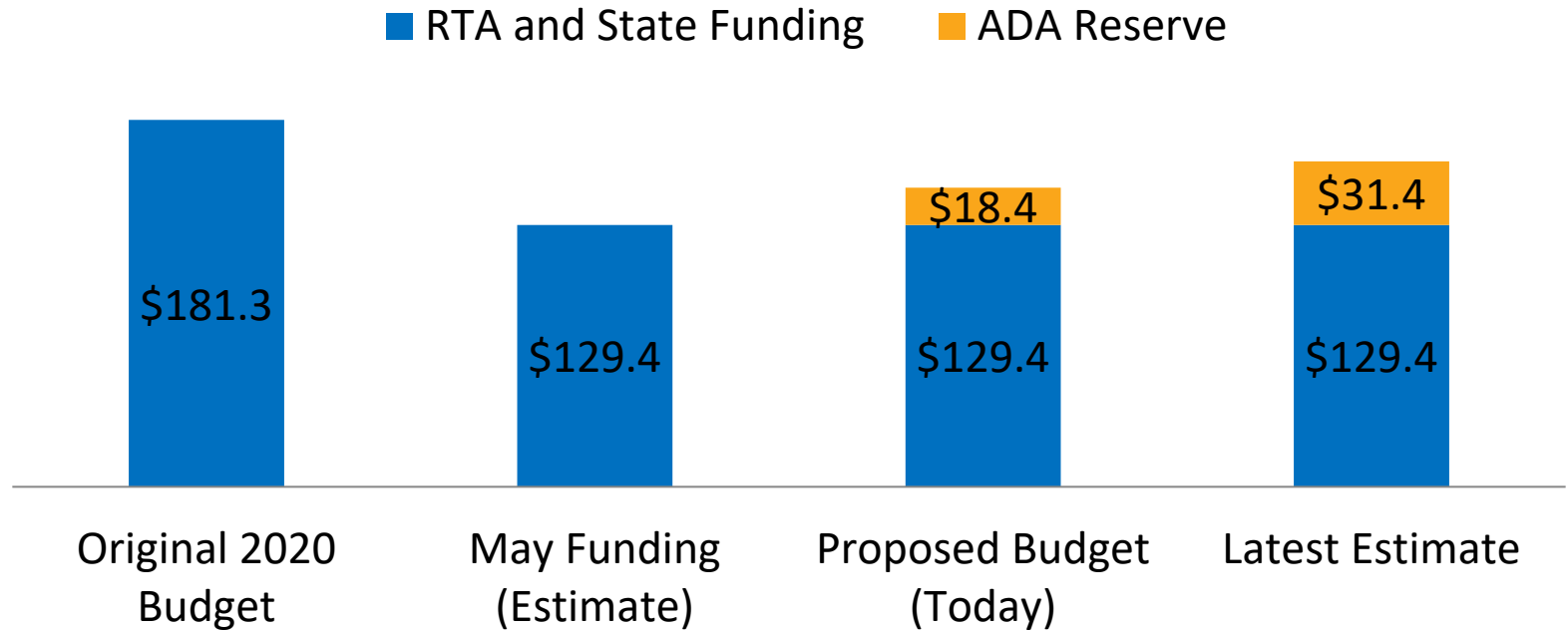
2020 RIDERSHIP PROJECTION (IN MILLIONS)



SERVICE BOARD EXPENSES (IN MILLIONS)

	2020 Budget	2020 Amended	Change	% Change
CTA	\$1,570.5	\$1,592.1	\$21.6	+1.4%
Metra	827.4	795.2	(32.2)	-3.9%
Pace	239.9	239.9	(0.0)	-0.0%
ADA Paratransit	195.3	153.6	(41.7)	-21.4%
Total SB Expense	\$2,833.1	\$2,780.8	(\$52.3)	-1.8%

ADA PARATRANSIT FUNDING



RECOVERY RATIOS

	2020 Budget	2020 Amended
CTA	55.3%	54.8%
Metra	52.5%	53.0%
<u>Pace</u>	<u>30.3%</u>	<u>30.3%</u>
Region	50.2%	51.3%
ADA Paratransit	10.0%	10.0%

RTA ACTIONS

- \$7.7M of reductions versus original 2020 budget to maintain balance with CARES Act funding.
 - Identified \$3.5M reduction, or 10% of original \$35.1M 2020 Agency Budget net expense:
 - Administrative net expense, -\$0.9M
 - Regional Services and Programs net expense, -\$2.6M
 - Identified \$4.2M reduction of net debt service due to lower interest rates

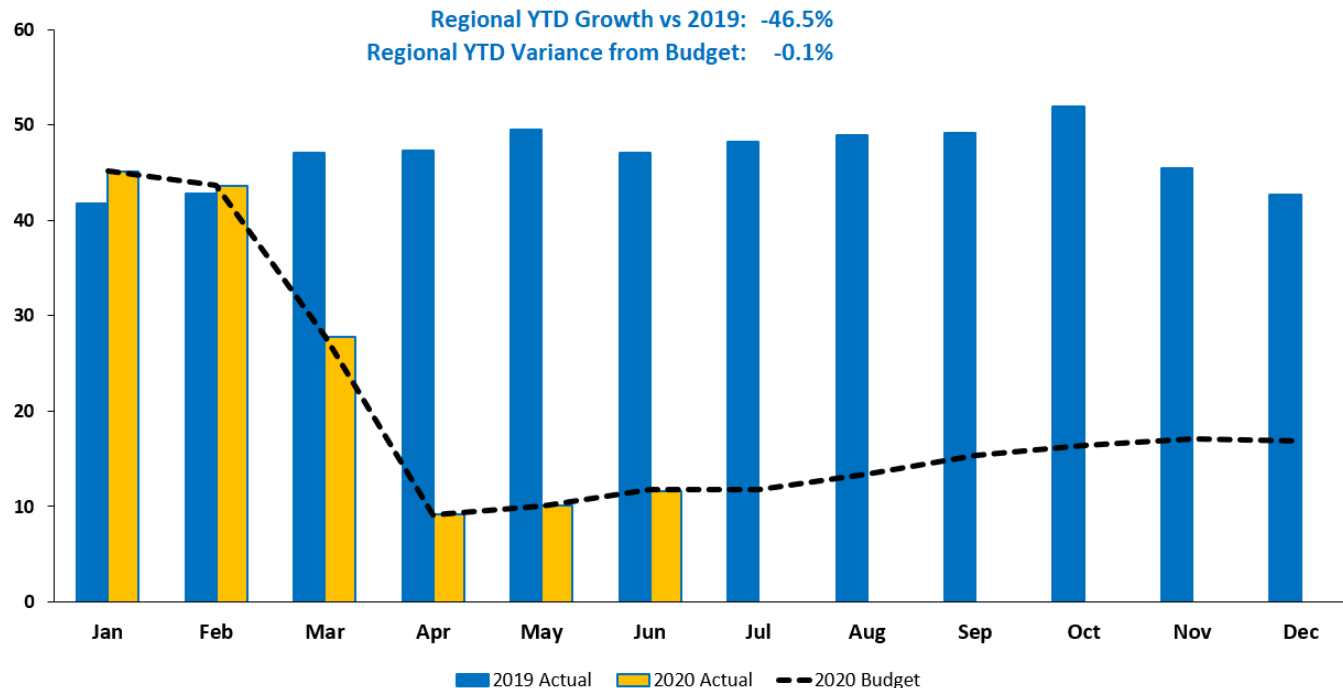
CARES ACT FUNDING UTILIZED

Better than expected sales tax results and/or positive budget variances will decrease the amount of CARES Act funding ultimately required for 2020.

(in millions)	Total Apportionment	Budgeted For Lost Fare Revenue	Budgeted For Lost Funding	% Of Total Utilized*
CTA	\$817.5	\$425.5	\$264.6	84.4%
Metra	\$479.2	\$194.5	\$100.6	61.6%
Pace	\$112.8	\$29.7	\$53.4	73.7%
RTA	\$28.8	---	\$28.8	100.0%
Total	\$1,438.3	\$649.7	\$447.4	76.3%

7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

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7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

OPERATING REVENUE				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	\$326.8	\$326.8	(\$0.0)	(0.0%)
Metra	\$183.2	\$187.7	(\$4.5)	(2.4%)
Pace	\$24.1	\$24.1	(\$0.0)	(0.0%)
<u>Pace ADA</u>	<u>\$4.3</u>	<u>\$4.3</u>	<u>\$0.0</u>	<u>0.0%</u>
Total	\$538.5	\$543.0	(\$4.5)	(0.8%)

7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

PUBLIC FUNDING				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	\$432.3	\$403.7	\$28.6	7.1%
Metra	\$198.1	\$193.3	\$4.9	2.5%
Pace	\$70.9	\$68.4	\$2.5	3.6%
<u>Pace ADA</u>	<u>\$83.2</u>	<u>\$83.2</u>	<u>(\$0.0)</u>	<u>(0.0%)</u>
Total	\$784.6	\$748.6	\$35.9	4.8%

7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

EXPENSES				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	\$781.7	\$781.7	\$0.0	0.0%
Metra	\$372.5	\$381.0	\$8.4	2.2%
Pace	\$103.0	\$118.6	\$15.6	13.2%
<u>Pace ADA</u>	<u>\$94.1</u>	<u>\$94.1</u>	<u>\$0.0</u>	<u>0.0%</u>
Total	\$1,351.3	\$1,375.4	\$24.1	1.8%

7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

NET RESULTS			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
CTA	(\$22.6)	(\$51.2)	\$28.6
Metra	\$8.8	\$0.0	\$8.8
Pace	(\$7.9)	(\$26.0)	\$18.1
<u>Pace ADA</u>	<u>(\$6.5)</u>	<u>(\$6.5)</u>	<u>(\$0.0)</u>
Total	(\$28.2)	(\$83.8)	\$55.5

7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

YEAR-TO-DATE RECOVERY RATIOS					
	Without CARES	CARES \$	With CARES	Budget	Variance
CTA	29.9%	\$143.7	51.4%	51.4%	(0.0)
Metra	31.4%	\$74.9	53.0%	53.0%	(0.0)
Pace	22.7%	\$7.1	30.0%	25.8%	4.1
<u>Pace ADA</u>	<u>7.1%</u>	<u>\$0.0</u>	<u>7.1%</u>	<u>7.7%</u>	<u>(0.6)</u>
Total	29.6%	\$225.8	48.9%	48.3%	0.6

7b. RESOLUTIONS CERTIFYING FINANCIAL RESULTS - SECOND QUARTER 2020

YEAR-TO-DATE OPERATING DEFICIT (millions)				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	(\$454.9)	(\$454.9)	\$0.0	0.0%
Metra	(\$189.3)	(\$193.3)	\$3.9	2.0%
Pace	(\$78.9)	(\$94.5)	\$15.6	16.5%
<u>Pace ADA</u>	<u>(\$89.7)</u>	<u>(\$89.7)</u>	<u>\$0.0</u>	<u>0.0%</u>
Total	(\$812.8)	(\$832.4)	\$19.6	2.4%

7c. ORDINANCE AUTHORIZING THE AMENDMENT OF THE 2020-2024 CAPITAL PROGRAM AND EXTENDING ICE FUNDED PROJECTS

7d. ORDINANCE APPROVING THE RTA'S FEDERALLY MANDATED TITLE VI PLAN FOR THE PERIOD 2020-2023

7e. ORDINANCE AUTHORIZING CONTRACTS FOR STATE CONSULTING SERVICES

7f. TRAVEL EXPENSE REIMBURSEMENT(S)

8. NEW BUSINESS

MOVING YOU

NEXT MEETING AND ADJOURNMENT

The next meeting of the RTA Board of Directors is scheduled for Thursday, September 10.

We will advise you of the location or virtual nature of this meeting as the date approaches and the status of the COVID-19 situation is updated.

STAY CONNECTED



RTAChicago.org



[RTA “Ride On.” Blog - RideOnRTAChicago.com](https://RideOnRTAChicago.com)



Facebook.com/ChicagoRTA



[@RTA_Chicago](https://twitter.com/RTA_Chicago)



[@RTA_Chicago](https://www.instagram.com/RTA_Chicago)



Youtube.com/RTAChicagoland